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Analyser systems – Guidance for maintenance management



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Analyser systems – Guidance for maintenance management

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INTERNATIONAL ELECTROTECHNICAL COMMISSION

ANALYSER SYSTEMS – GUIDANCE FOR MAINTENANCE MANAGEMENT

FOREWORD

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IEC 62010, which is a technical report, has been prepared by subcommittee 65D: Analysing equipment, of IEC technical committee 65: Industrial-process measurement and control.

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The text of this technical report is based on the following documents:

Enquiry draft	Report on voting
65D/109/DTR	65D/122/RVC

Full information on the voting for the approval of this technical report can be found in the report on voting indicated in the above table.

This publication has been drafted in accordance with the ISO/IEC Directives, Part 2.

The committee has decided that the contents of this publication will remain unchanged until the maintenance result date indicated on the IEC web site under "<http://webstore.iec.ch>" in the data related to the specific publication. At this date, the publication will be

- reconfirmed,
- withdrawn,
- replaced by a revised edition, or
- amended.

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Withdrawn

0 Introduction

In connection with the publication of EEMUA 187, the following text is related to the legal aspects of its publication in the U.K.

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In order to ensure that nothing in this publication can in any manner offend against, or be affected by, the provisions of the Restrictive Trade Practices Act 1976, the recommendations which it contains will not take effect until the day following that on which its particulars are furnished to the Office of Fair Trading.

As the subject dealt with seems likely to be of wide interest, this publication is also being made available for sale to non-members of the Association. Any person who encounters an inaccuracy or ambiguity when making use of this publication is asked to notify EEMUA without delay so that the matter may be investigated and appropriate action taken.

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0.2 Overview

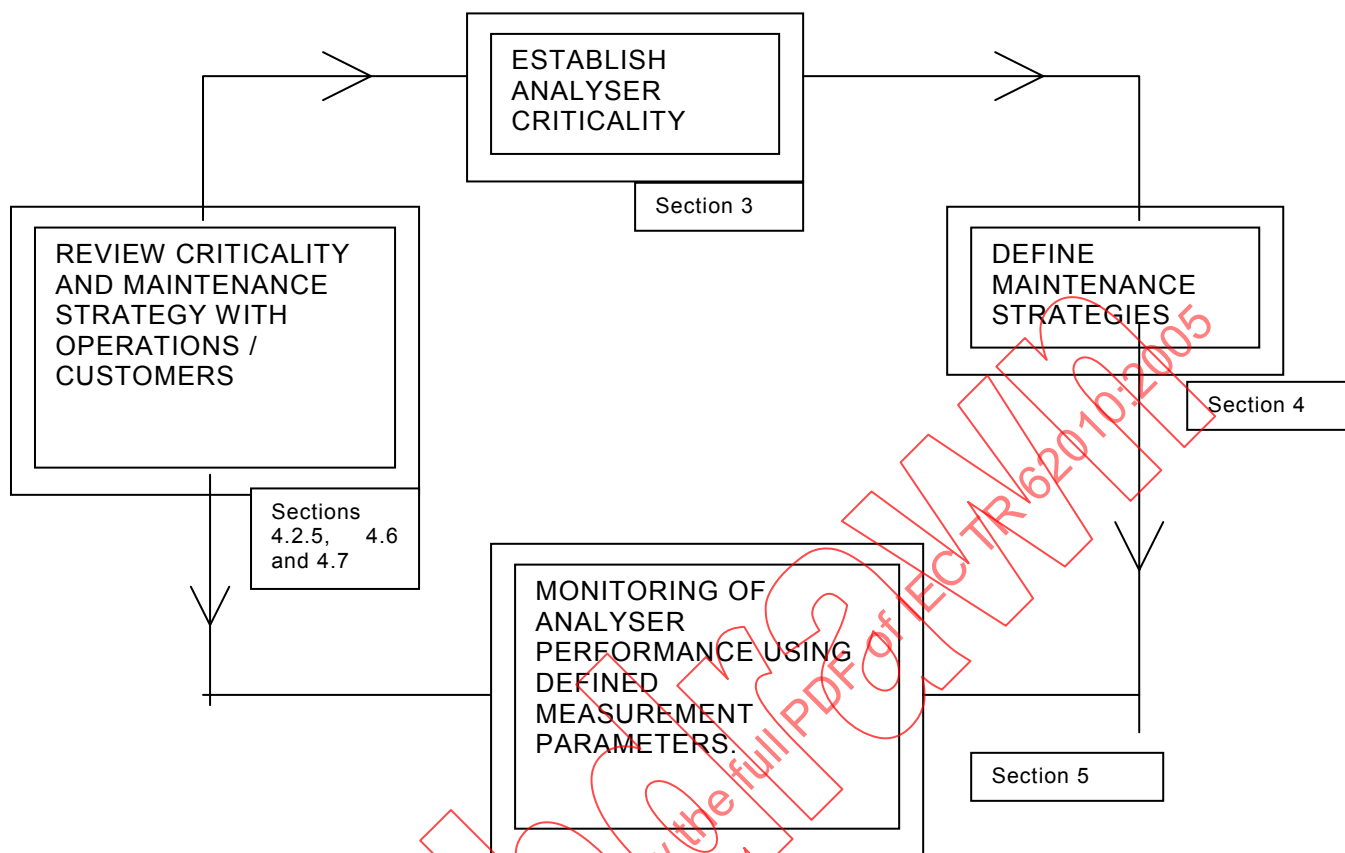
This guidance defines the best practices in the maintenance of on-line analysers. Analysers are used in industry to measure variables which significantly contribute to safety, environmental, asset protection and profit maximization.

Maintenance organization, prioritizing of maintenance effort, maintenance methods, correct resourcing, performance monitoring and reporting all play an important role in successful application of on-line analysers.

The ultimate effectiveness of the contribution of on-line analysers is measured by the ability to perform their functional requirements upon demand. This technical report gives guidance on performance target-setting, strategies to improve reliability, methods to measure effective performance, and the organizations, resource and systems that need to be in place to allow this to occur.

The various subjects covered in this document are discrete items and can appear unrelated in the overall scheme of analyser maintenance procedures and strategies. The following flow path ties the sections together in a logical sequence of approach.

0.3 Flowpath detailing inter-relationships of document subject-matter



IEC 1684/05

Figure 1 – Flowpath

This technical report provides a mechanism by which the criticality of an analyser can be determined by means of a risk assessment, the risk assessment being based upon consideration of the consequence of the loss of the analysis to the operation of a process unit, or group of process units, personnel/plant safety and the environment.

Determination of a criticality rating for the analyser allows target values for reliability to be set for each criticality classification and prioritization for maintenance and support. Such approaches are covered in Clause 4.

A number of strategies designed to allow the target reliabilities calculated by the risk assessments to be met are defined in Clause 5.

Finally, mechanisms for tracking analyser performance and quantifying the performance as meaningful measures are presented in Clause 6.

ANALYSER SYSTEMS – GUIDANCE FOR MAINTENANCE MANAGEMENT

1 Scope and object

This technical report applies to analyser systems.

1.1 Purpose of this technical report

This technical report is written with the intention of providing an understanding of analyser maintenance to individuals from a non-engineering background. It is also designed as a reference source to individuals more closely involved with maintenance of analytical instrumentation, and provides guidance on performance target-setting, strategies to improve reliability, methods to measure effective performance, and the organizations, resources and systems that need to be in place to allow this to occur.

Effective management of on-line analysers is only possible when key criteria have been identified, and tools for measuring these criteria established.

On-line analysers are used in industry for one of the following reasons.

1.2 Safety and environment

One category of analysers are those used to control and monitor safety and environmental systems. The key measured parameter for this category of analyser is on-line time. This is essentially simpler to measure than an analyser's contribution to profits but, as with process analysers applied for profit maximization, the contribution will be dependent upon the ability to perform its functional requirements upon demand.

1.2.1 Asset protection and profit maximization

On-line analysers falling into this category are normally those impacting directly on process control. They may impact directly on protection of assets (for example, corrosion, catalyst contamination) or product quality, or may be used to optimize the operation of the process (for example, energy efficiency).

For this category of analysers, the key measured parameter is either the cost of damage to plant or the direct effect on overall profit of the process unit. Justification as to whether an analyser should be installed on the process may be sought by quantifying the payback time of the analyser, the pass/fail target typically being 18 months, although it should be noted that the contribution of the analyser to reduction in the extent of damage to, or the profit of, the process unit is difficult to measure. However, this contribution will be dependent upon the analyser's ability to perform its functional requirements upon demand.

This technical report focuses on the cost/benefits associated with traditional analyser maintenance organizations. In a modern set-up, the complexity of analysers demands on occasion data from chemotricians and scientists who may be owned by other parts of the organization, and, as such, care must be exercised to include their costs.

1.2.2 Questions that need to be addressed

When considering on-line analyser systems and their maintenance, the following list of key points is useful in helping decide where gaps exist in the maintenance strategy. Additionally, a structured mechanism by which the "health" of an analyser organization can be appraised is provided in Appendix 5.

1. What is the UPTIME of each critical analyser? (Do you measure UPTIME and maintain records? Do you know the value provided by each analyser and therefore which ones are critical? Do you meet regularly with operations ("the customer") to review priorities?)
2. What is the VALUE delivered by each analyser in terms of process performance improvement (i.e. improved yield figures, improved quality, improved manufacturing cycle time and/or process cycle time, process safety (for example, interlocks), environmental importance)? (Is this information readily available and agreed to in meetings with operations? Is the value updated periodically?)
3. What is the "utilization" of each critical analyser – that is, if the analyser is used in a control loop, what percentage of the time is the loop on manual due to questions about the analyser data? (Do you keep records on the amount of time that analyser loops are in automatic? Do you meet regularly with operations to review the operators feelings about the "believability" of the analyser data?)
4. Do you have a regular preventive maintenance programme set up for each analyser which includes regular calibrations? (Does the calibration/validation procedure include statistical process control concepts – upper/lower limits and measurement of analyser variability (or noise)? Is the procedure well documented? Do you conduct it regularly? Even when things are running well?)
5. Do you have trained personnel (capable of performing all required procedures and troubleshooting the majority of analyser problems) who are assigned responsibility for the analysers? (Do the trained personnel understand the process? Do they understand any laboratory measurements which relate to the analyser results?)
6. Do the trained maintenance personnel have access to higher level technical support as necessary for difficult analyser and/or process problems? (Do they have ready access to the individual who developed the application? Do they have ready access to the vendor? Can higher level support personnel connect remotely to the analyser to observe and troubleshoot?)
7. Do you have a maintenance record keeping systems which documents all activity involving the analysers, including all calibration/validation records, all repairs and/or adjustments? (Do you use the record-keeping system to identify repetitive failure modes and to determine the root cause of failures? Do you track the average time-to-repair analyser problems? Do you track average time-between-failures for each analyser?)
8. Do you periodically review the analysers with higher level technical resources to identify opportunities to significantly improve performance by upgrading the analyser system with improved technology or a simpler/more reliable approach?
9. Do you meet regularly with operations to review analyser performance, update priorities, and understand production goals?
10. Do you have management who understand the value of the analysers and are committed to, and supportive of, reliable analysers?
11. Do you know how much the maintenance programme costs each year and is there solid justification for it?

Consideration of the above questions will help to identify opportunities for continuously improving the reliability of installed process analysers. Once the opportunities are identified, the following sections are intended to give guidance in achieving the solutions with the aim of

- maximising performance and benefit of installed analysers;
- achieving full operator confidence in the use of on-line analysers;
- analyser output data becoming reliable enough to be used by operators, control systems, and other users to improve plant operation versus world-class manufacturing metrics and become best-of-the-best.

2 Normative references

The following referenced documents are indispensable for the application of this document. For dated references, only the edition cited applies. For undated references, the latest edition of the referenced document (including any amendments) applies.

IEC 61508 (all parts), *Functional safety of electrical/electronic/programmable electronic safety-related systems*

IEC 61508-5, *Functional safety of electrical/electronic/programmable electronic safety-related systems – Part 5: Examples of methods for the determination of safety integrity levels*

IEC 61649, *Goodness-of-fit tests, confidence intervals and lower confidence limits for Weibull distributed data*

IEC 61710, *Power law model – Goodness-of-fit tests and estimation methods*

3 Terms and definitions

For the purposes of this document, the following terms and definitions apply.

3.1

availability

ability of an item to be in a state to perform a required function under given conditions at a given instant of time or over a given time interval, assuming that the required external resources are provided

[IEV 191-02-05]¹

3.2

catastrophic failure

failure of a component, equipment or system in which its particular performance characteristic moves completely to one or the other of the extreme limits outside the normal specification range

3.3

consequence

measure of the expected effects of an incident outcome case

3.4

control system

system which responds to input signals from the process and/or from an operator and generates signals causing the EUC to operate in the desired manner

3.5

diversity

performance of the same overall function by a number of independent and different means

3.6

error/fault/failure/mistake

- **fault:** state of an item characterized by inability to perform a required function, excluding the inability during preventive maintenance or other planned actions, or due to lack of external resources [IEV 191-05-01]

¹ IEC 60050-191, *International Electrotechnical Vocabulary (IEV) – Chapter 191: Dependability and quality of service.*

- undetected fault: fault which is not detected by a diagnostic check
- design fault: fault in the design caused by a mistake in the design phase of a system. A design fault causes an error, remaining undetected in a part of the system until specific conditions affecting that part of the system are such that the produced result does not conform to the intended function. This results in a failure of that part of the system. If the conditions appear again, the same results will be produced
- error: discrepancy between a computed, observed or measured value or condition and the true, specified or theoretically correct value or condition [IEV 191-05-24]
- failure: termination of an item to perform a required function [IEV 191-04-01]
- mistake/human error: human action that produces an unintended result [IEV 191-05-25]
- failed state: condition of a component, equipment or system during the time when it is subject to a failure

3.7

fault tree analysis

analysis to determine which fault modes of the subitems or external events, or combinations thereof, may result in a stated fault mode of the item, presented in the form of a fault tree

[IEV 191-16-05]

3.8

functional safety

ability of a safety-related system to carry out the actions necessary to achieve a safe state for the EUC or to maintain the safe state for the EUC

3.9

hazard

physical situation with a potential for human injury

3.10

level of safety

level of how far safety is to be pursued in a given context, assessed with reference to an acceptable risk, based on the current values of society

3.11

maintainability

ability of an item, under given conditions of use, to be retained in, or restored to, a state in which it can perform a required function, when maintenance is performed under given conditions and using stated procedures and resources

[IEV 191-02-07]

3.12

mean time between failures

MTBF

expectation of the operating time between failures

[IEV 191-12-09]

3.13

mean time to failure

MTTF

expectation of the time to failure

[IEV 191-12-07]

3.14

mean time to repair

MTTR

expectation of the time to restoration

[IEV 191-13-08]

3.15

proof-testing

method of ensuring that a component, equipment or system possesses all the required performance characteristics and is capable of responding in the manner desired

3.16

random hardware failure

failure occurring at a random time, which results from one or more of the possible degradation mechanism in the hardware

NOTE 1 There are many degradation mechanisms occurring at different rates in different components, and, since manufacturing tolerances cause components to fail due to these mechanisms after different times in operation, failures of equipment comprising many components occur at predictable rates but unpredictable (i.e. random) times.

NOTE 2 A major distinguishing feature between random hardware failures and systematic failures is that system failure rates (or other appropriate measures) arising from random hardware failures can be predicted with reasonable accuracy but systematic failures, by their very nature, cannot be predicted. That is, system failure arising from random hardware failure rates can be quantified with reasonable accuracy, but those arising from systematic failure cannot be accurately quantified because events leading to them cannot easily be predicted.

3.17

redundancy

in an item, the existence of more than one means of performing a required function

[IEV 191-15-01]

3.18

reliability

probability that an item will perform a required function under given conditions for a given time interval (t_1 . t_2)

[IEV 191-12-01]

3.19

risk

probable rate of occurrence of a hazard causing harm and the degree of severity of harm. The concept of risk always has two elements; the frequency or probability at which a hazard occurs and the consequences of the hazard event

3.20

safety

freedom from unacceptable risk of harm

3.21

safety integrity

SI

probability of a safety-related system satisfactorily performing the required safety functions under all the stated conditions within a stated period of time

3.22

safety integrity level

SIL

one of four possible discrete levels for specifying the safety-integrity requirements of the safety functions to be allocated to the safety-related systems, SIL4 having the highest level of safety integrity, SIL1 the lowest

3.23

safety-related system

SRL

system that

- implements the required safety functions to achieve a safe state for the EUC or to maintain a safe state for the EUC; and
- is intended to achieve, on its own, or with other safety-related systems, the necessary level of integrity for the implementation of the required safety functions

3.24

safety-related control system

SRCL

system which carries out active control of the EUC and which has the potential, if not in accordance with its design intent, to enter an unsafe state

3.25

safety-related protection systems

SRPS

designed to respond to conditions on the EUC, which may be hazardous in themselves, or if no action were taken, could give rise to hazardous events, and to generate the correct outputs to mitigate the hazardous consequences or prevent the hazardous events

3.26

safety requirements specification

specification that contains all the requirements of the safety functions that have to be performed by the safety-related systems divided into

- safety-functions requirement specification;
- safety-integrity requirement specification

3.27

software

intellectual creation comprising the programs, procedures, rules and any associated documentation pertaining to the operation of a data processing system

3.28

system

set of components which interact according to a design. A component may be another system (a subsystem). Such components (subsystems) may be, depending on the level:

- a controlling or controller system; and
- hard, software, human interaction

3.29

systematic failure

failure related in a deterministic way to a certain cause, which can only be eliminated by a modification of the design or of the manufacturing process, operational procedures, documentation or other relevant factors

[IEV 191-04-19]

3.30

system life cycle

activities occurring during a period of time that starts when a system is conceived and ends when the system is no longer available

3.31

systematic safety integrity

IS

that part of the safety integrity of safety relating to systematic failures in a dangerous mode of failure

3.32

top event

unwanted event or incident at the “top” of a fault tree that is traced downward to more basic failures using logic gates to determine its causes and likelihood

3.33

validation

confirmation by examination and provision of objective evidence that the particular requirements for a specific intended use are fulfilled

3.34

verification

confirmation by examination and provision of objective evidence that the specified requirements have been fulfilled

4 Classifying analysers using a risk-based approach

4.1 Introduction

Definition of on-line analysers as being related to the functional categories of safety, environmental, asset protection or profit maximization necessitates that the capability exists to determine the required priority for performance target-setting and maintenance direction of each instrument by designed functional category. This can be achieved using a risk graph, whereby the target category rating of an analyser is calculated on the basis of the required risk factor. The hazard rate of the event the analyser is designed to protect against (the so-called top event) and the consequence of the top event must be known.

The method takes the principle and general format of the risk graph approach for IEC 61508-5. However, as this technical report is aimed at analyser maintenance priorities, it must be noted that

- a) where analysers are part of a safety system, it is not an alternative approach to determining safety integrity levels (SILs) and where SILs demand certain proof-checking periods, duplication of analysers etc., these will take precedence;
- b) the ranking system adopted is in line with accepted analyser maintenance practice, i.e. the highest priority is 1 and the lowest priority is 3.

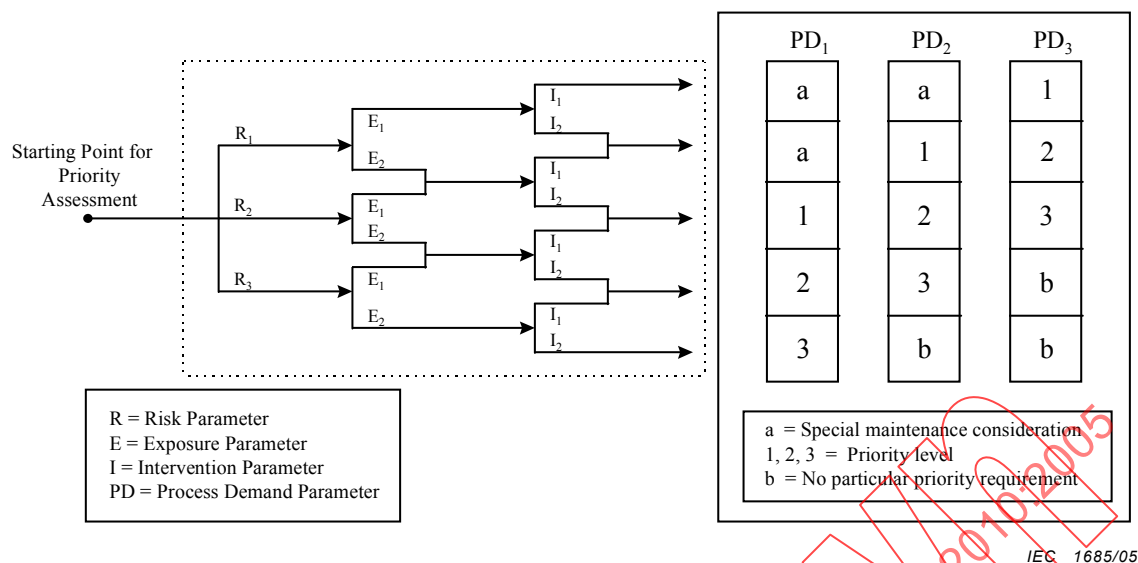


Figure 2 – Risk graph

Using the generalized risk graph shown in Figure 2, each design functional category is considered in turn. The risk graph for each analyser function should be "calibrated". This is best achieved by defining the consequences for failures, then evaluating a number of scenarios. The exercise will establish if the outcome in terms of risk reduction is appropriate to the applications.

At the starting point of working through the risk graph towards priority setting, it is necessary to establish the initial element which is the risk parameter (R), i.e. the main area of impact associated with analyser failure, for example, plant damage, loss of profit, environmental damage, serious injury/loss of life. The second element is applied on judgements of importance of the analyser in keeping the plant running and is termed the exposure parameter (E), i.e. high risk of immediate/short-term damage, plant control scheme ability to function, environmental consent limitations or area sensitivity, frequency of exposure of personnel to hazard. The third element is the intervention parameter (I) which is an assessment of whether operator intervention can mitigate the impact of the failure or not. The graph then leads to the prioritization box which gives priority choice based on the process demand parameter (PD), i.e. the likelihood of the process requiring the measurement when a failure occurs

Table 1 summarizes a typical application of the elements in the risk graph, and explanatory notes are given in 4.1, 4.2, 4.3 and 4.4.

Table 1 – Application of the elements in the risk graph

	Safety	Environmental	Asset protection	Profit maximization
R1	Multiple fatalities on or off site	Release causing permanent damage or major clean-up costs	Damage with major replacement costs	Production profit margins high
R2	Fatality on or off site, injury (resulting in hospitalization to a member of public or staff)	Release causing temporary damage requiring significant clean-up	Damage with moderate replacement costs	Production profit margins medium
R3	Minor injury with lost time impact	Release with minor damage which should be recorded, or failure to record critical data	Damage with minor replacement costs or no damage	Production profit margins low

Table 1 (continued)

	Safety	Environmental	Asset protection	Profit maximization
E1	Frequency of exposure to the hazard is: more frequent to permanent	Consent restrictions and/or sensitive area	High risk of immediate/short-term damage	Control scheme cannot function
E2	Frequency of exposure to hazard is: rare to more often	No consent restrictions and/or non-sensitive area	Low risk of immediate/short-term damage	Control scheme can function in short term
I1	Unlikely that operator action will prevent or mitigate circumstances			
I2	Possible for operator to take action to prevent incident or to significantly reduce consequences where there is sufficient time and suitable facilities available			
PD1	Demand is frequent			
PD2	Demand occurs on an average basis			
PD3	Demand occurs very rarely			

4.2 Safety protection

IEC 61508 defines the requirements for E/E/PES devices in all safety related systems. This technical report does not seek to add to or modify the requirements of that standard in relation to a method for determining analyser priority on safety issues and takes the principle and general format of the risk-graph approach for IEC 61508-5. However, as this technical report is aimed at analyser maintenance priorities, it must be re-emphasized that the ranking system adopted is in line with accepted analyser maintenance practice, i.e. the highest priority is 1 and the lowest priority is 3

The following should be noted when considering the use of analytical instrumentation as measuring elements for safety-related systems.

The mean time between failure of analytical instrumentation is lower than standard instrumentation used in safety-related systems (pressure, temperature and flow measurements). This is especially true of complex analysers such as spectrometers and gas chromatographs.

Should analytical instrumentation be utilized in safety-related systems, duplex and triplex sensors, and frequent proof-checking would routinely be required to achieve the necessary on-line times. These should be determined in accordance with the procedures and rules laid down in IEC 61508 – the above risk-graph usage in this technical report is intended as a guide only to setting maintenance priority and is not intended as an alternative route to defining safety integrity levels (SIL).

4.3 Environmental protection

Measurement of variables which impact directly on the environment are an increasingly important function of on-line analytical instrumentation. Data produced by environmental analysers may require submission to governmental bodies concerned with legal and procedural aspects of environmental monitoring.

There is significant diversity in the nature of the techniques. Traditional applications and methods are continuous air monitoring (CAM) and vent-emission monitoring by gas chromatography or electrochemical sensors, organics in aqueous effluent by total carbon (TC) and total oxygen demand (TOD), and acidity/basicity of aqueous effluent by electrochemical pH sensor. These are supplemented by more modern techniques such as air-quality monitoring by open-path spectrometry and elemental analysis by X-ray fluorescence.

Failure of the analyser to perform its specified function may lead to consequences R1, R2, or R3 depicted in Table 1. It should be noted that environmental analysers are often used to record data, but examples whereby analyser failure leads direct to consequential damage are far fewer.

An R1 consequence would be illustrated by the failure of a CAM system interlocked to process valves, the overall function of which would be to detect emission of chemicals and actuate the valves in order to contain the bulk of the process inventory.

An instance of an R2 consequence would typically be the result of a failure of an organics in aqueous effluent monitor to detect a high level, thus neglecting to divert the out-of-specification effluent for further treatment before release to the surrounding environment.

Typically, an R3 consequence would be an oxygen-analyser failure on a burner, leading to emission of partly combusted fuel; or the failure of a vent-gas composition analyser, with failure to record environmentally critical data.

The second element of the graph requires a determination to be made on the environmental status of the affected area.

Classification of an area as E2 would require the probability of causing harm to the populations in the affected area to be low. The potential to cause political as well as physical damage should be assessed. Should it be considered that the consequence of analyser failure has the potential to significantly affect populations in the affected area, that area should be classed as E1. Alternatively, if environmental consent limits are imposed by the authorities, this will determine whether route E1 or E2 should prevail.

The third element requests a determination as to the likelihood of an operator mitigating the consequences of analyser failure. The probability of operator intervention depends on the nature of the operator's intervention with the process. Where the operator is required to directly carry out actions as a consequence of the analyser's results, there will be a high probability of positive intervention. Automated systems, whereby the operator has no direct involvement in implementing process adjustment due to the measured variable, are more prone to unrevealed failure. Analyser failure diagnostics, and the facility given to the operator to mitigate the consequences of the failure by manual intervention (for example, grab sampling and laboratory analysis) should be considered when selecting I1 or I2.

The final element of the risk graph is a determination of how often a demand is placed by the process upon the analyser.

Process demands on the analyser are broadly classed as infrequent, average and frequent. Categorization of process demand is primarily the responsibility of the process engineer and not the analyser/instrument engineer.

Some examples of process demand, and frequency categorization are detailed as follows.

- PD1** A frequent demand – can typically be considered to be one significantly exceeding the single annual demand defined in PD2. The demand on either of the examples cited in R3 are almost perpetual (the need to record environmentally critical data is considered to place a continuous demand on the process).
- PD2** An average demand – can typically be considered to be a single demand placed upon a system on an annual basis. An example would be a high organic content in aqueous effluent occurring on an annual basis (see consequence R2, failure of an organics in aqueous effluent monitor to detect a high level, thus neglecting to divert the out-of-specification effluent for further treatment before release to the surrounding environment).

PD3 An infrequent event – can typically be illustrated by the demand rate placed upon a CAM system such as the one described in R1 (a CAM system interlocked to process valves, the overall function of which would be to detect emission of chemicals and actuate the valves in order to contain the bulk of the process inventory). Such systems are designed to detect emission of a large mass of airborne process material, an event, which, good process design should ensure, is infrequent.

4.4 Asset protection

Protection of assets is a need which can be provided in many instances by use of on-line analysers. Examples include oxygen analysers for the monitoring of inerting systems, conductivity analysers for monitoring the mineral content of condensed steam for turbine safety and moisture analysers for monitoring water level in feed stocks or pH measurement for corrosion reduction.

The initial element of the graph requires an estimate of the impact of the failure of the analyser.

The consequences of the loss of integrity of the asset protection analyser are generally of a more catastrophic nature and may have safety and environmental implications as well.

For example, failure of an oxygen analyser on an inerting system may cause an explosion leading to widespread damage to a process plant (as well as causing injury to personnel and the public, and loss of containment).

The second element of the graph requires a judgement on the likelihood of tolerance of the plant to the onset of the damage mechanism if analyser failure occurs.

Determination of damage risk should be determined by process dynamics or plant design (for example, corrosion allowances). In the example of an oxygen analyser monitoring an inerting system, any oxygen ingress may be potentially rapid risking an immediate danger (high-risk route on the graph) whilst on the other hand the space monitored may be under pressure and unlikely to allow oxygen ingress unless this pressure falls at the same time as the analyser failure. This case would allow other short-term monitoring to be put in place (low-risk route on the graph).

The third element requests a determination as to the likelihood of an operator mitigating the consequences of analyser failure. The possibility of this happening is strongly dependent on whether the operator normally represents a human element in a system.

In the example of a failure of an oxygen analyser monitoring an inerting system to send its signal to an emergency shutdown system (assuming that the failure of the analyser is unrevealed), the operator is unlikely to detect the analyser failure and thus action any corrective measures.

The final element of the risk graph is a determination of how often a demand is placed by the process upon the analyser.

Again referring to the example of the oxygen analyser, assuming that the analyser is monitoring an inerting system (and is not directly used in controlling the level of inert gas), the demand on the analyser (as a sub-component of an emergency shutdown system) would be expected to be low. This assumption can be justified by the fact that, under normal conditions, the control of the flow of inert gas into the process is controlled by simple devices, with low failure rates.

4.5 Profit maximization

Utilisation of analysers for maximization of profits is extremely common, applications being numerous and varied, for example, measurement of the concentration of the product of a reactor using infra-red spectrometry, with subsequent feedback control of reactor feeds to maintain a constant concentration in the product; or control of the take-off at the top of a distillation column with the aim of maintaining a constant concentration at a point within the column.

The initial element of the graph requires an estimate as to the likely impact of analyser failure.

The consequences of the loss of integrity of an analyser associated with profit maximization will depend on the size of margins being derived by the extra quality control given over simple process control of temperatures, pressures, levels and flows.

The importance of production losses should be determined by company policy, i.e. the graph should be calibrated on a process-by-process basis.

The second element of the graph requires a judgement on the ability of a control scheme to tolerate analyser failure. Analysers normally trim control set points or optimization models. More complex dynamic matrix control schemes may be unable to function at all without all inputs. Analyser failure can lead to loss of the whole automatic control scheme.

The third element requests a determination as to the likelihood of an operator mitigating the consequences of analyser failure. The possibility of this happening is strongly dependent on whether the operator normally represents a human element in a system.

Consider an analyser on a distillation column, the results of which are used for automatic control of the take-off at the top of a distillation column. By controlling the take-off rate, a constant concentration of the analyte of interest can be maintained at the sample point on the column. Should the operator be alerted to the failure of the analyser, for example, by a grab sample analysed in the QA laboratory, a regime of grab samples can be instigated, the results of which can be used for process control. The scenario is especially true of systems where equilibria change very slowly.

The final element of the risk graph is a determination of how often a demand is placed by the process upon the analyser.

The distillation analyser example can be considered as a case where the process places a constant (i.e. frequent) demand upon the analyser. An oxygen analyser used only during a process regeneration cycle carried out only a few times a year could be placed in the "demand occurs on an average basis" bracket.

4.6 Performance target

The risk graph analysis provides a method to classify analysers into category levels based on their application and importance to the application. Category levels enable the setting of realistic targets for process on-line analysers (availability and utilization) and also provide a basis upon which to prioritize support effort for routine maintenance and breakdown repair. This effectively helps to maximize analyser added value against support effort available.

Depending on the requirements within each functional category of the analysers, availability targets can be set against the categorization numbers derived by the method outlined in 4.1. Typically, based on industry-wide experience, these could be as shown in Table 2.

Table 2 – Performance

Category rating	Availability target %			
	Safety	Environmental	Asset	Profit
1	98	97	96	97
2	96	95	92	92
3	92	92	90	85

NOTE The availability targets are not calculated directly from the risk analysis but are quoted on what is considered to be best industry practice.

4.7 Maintenance priority

For maintenance purposes, it is necessary to set proof-check frequencies which allow the performance targets in 4.2 to be met. This is achieved by considering the mean time to failure and mean time between failure of the analyser. For an analytical instrument with known MTTF and MTBF, the proof-check frequencies will need to be more frequent to achieve the higher reliabilities quoted for Category 1 analysers. When considering proof-check frequencies, the fault diagnostic tools available on the analyser should also be taken into account. These can be used to warn the user of analyser failure or, ideally, to alert the owner of impending failure. This can be taken into account when calculating the downtime of the analyser.

4.8 Support priority

For support purposes it is necessary to differentiate between the analyser categories to avoid conflict of priority; for example, which should be given priority: asset protection, profit maximization, environmental or safety and, if breakdowns occur in the same category, which takes precedence? Calculation of a category rating via a risk-based approach allows maintenance priorities to be set in a straightforward manner using the following rules.

- Highest maintenance priority is given to the highest category analysers; for example, Category 1 will have priority over category 2.
- Where two Category 1 analysers require maintenance support, the order of importance shall be determined in the functional category order: 1. safety, 2. environmental, 3. asset protection, 4. profit maximization

NOTE If a priority rating greater than 1, i.e. an 'a' on the risk graph in Clause 4, is found then the risk is too high for a solution with a single analyser and redundancy techniques are required. However, these analysers would, for maintenance purposes, be category 1 priority.

5 Maintenance strategies

5.1 Introduction

A key aim for any analyser maintenance function is to improve analyser system reliability and try to avert failure and, if failure does occur, minimize the impact of any failure. The mechanism involved to meet these aims is a combination of many facets and functions within an analyser support organization.

Management systems and organization, maintenance programmes, technician training and competency, optimization of resources through matching technician numbers to analyser work load and/or use of in-house against contracted-out maintenance, analyser monitoring using statistical control tools, optimizing maintenance strategy, and key performance indicator setting and review are all important parameters in achieving these aims.

Knowing where a maintenance organization stands in comparison to other sites is also a useful incentive for improvement. Benchmarking of best practices is another useful tool that can be applied.

5.2 Reliability centred maintenance (RCM)

RCM is an on-going process which determines the optimum mix of reactive, preventive, condition-based and proactive maintenance practices in order to provide the required reliability at the minimum cost, as shown below. The principal features of each strategy are shown below in their block. These maintenance strategies, rather than being applied independently, are integrated to take advantage of their respective strengths in order to optimize analyser efficiency within given constraints.

5.2.1 Reactive maintenance

- Also referred to as breakdown maintenance, repair, fix when fail or run to failure.
- Maintenance, equipment repair, or replacement occur only when the deterioration in the condition of an analyser causes a functional failure.
- Assumes that failure is equally likely to occur in any part, component, or system.
- The assumption precludes identifying a specific group of repair parts as being more necessary or desirable than others.
- If the item fails and repair parts are not available, delays ensue while parts are obtained.
- If certain parts are urgently needed to restore a critical analyser to operation, a premium for expedited delivery must be paid.
- There is no ability to influence when the failures occur because no action is taken to control or prevent them.
- When this is the sole type of maintenance practice, there is a high percentage of unplanned maintenance activities; high replacement part inventories and inefficient use of maintenance effort typify this strategy
- A purely reactive maintenance programme ignores the many opportunities to influence analyser reliability.

5.2.2 Preventative or planned maintenance

- Consists of regularly scheduled inspection, adjustments, cleaning, lubrication, parts replacement, calibration, and repair of components and equipment.
- Referred to as time-driven or interval-based maintenance.
- It is performed without regard to equipment condition.
- Schedules periodic inspection and maintenance at pre-determined intervals (time, operating hours, or cycles) in an attempt to reduce analyser failures.
- Depending on the intervals set, PM can result in a significant increase in inspections and routine maintenance.
- It should also reduce the frequency and seriousness of unplanned analyser failures for components with defined, age-related wear-out patterns; however, replacement components can introduce an additional risk of failure during the initial life of the component (bath-tub curve effect on failure rates).
- Traditional PM is keyed to failure rates and times between failures.
- It assumes that these variables can be determined statistically, and therefore one can replace a part due for failure before it fails.
- Statistical failure information leads to fixed schedules for the overhaul of analysers or the replacements of parts subject to wear.
- Failure rate or its reciprocal, mean time between failures (MTBF), is often used as a guide to establishing the interval at which the maintenance task should be performed.
- Weakness in using these measurements to establish task frequency is that failure rate data determines only the average failure rate.

- The reality is that failures are equally likely to occur at random times and with a frequency unrelated to the average failure rate.
- Thus, selecting a specific time to conduct periodic maintenance for a component with a random failure is difficult at best.
- PM is not for random-failure analyser components

5.2.3 Condition-based strategy

- Also known as predictive maintenance, uses primarily SPC calibration/validation techniques, visual inspection, and data comparison, trend data to assess analyser condition.
- Replaces arbitrarily timed maintenance tasks with maintenance that is scheduled only when warranted by the condition of the analyser.
- Continuing analysis of analyser condition-monitoring data allows planning and scheduling of maintenance or repairs in advance of breakdown.
- Condition-based data collected is used in one of the following ways to determine the condition of the analyser and identify the precursors of failure. The methods include
 - a) tests against limits and ranges (SQC);
 - b) data comparison;
 - c) trend analysis;
 - d) correlation of multiple technologies (expert system).

5.2.4 Proactive maintenance

This employs the following basic techniques to extend analyser life:

- specifications for new analyser sampling system (FEL);
- precision rebuild and installation;
- analyser systems require proper installation to control life-cycle costs and maximize reliability;
- failed-part analysis;
- root-cause failure analysis;
- reliability engineering (design changes);
- age exploration;
- failure mode and effects (FMEA).

5.2.4.1 Proactive maintenance

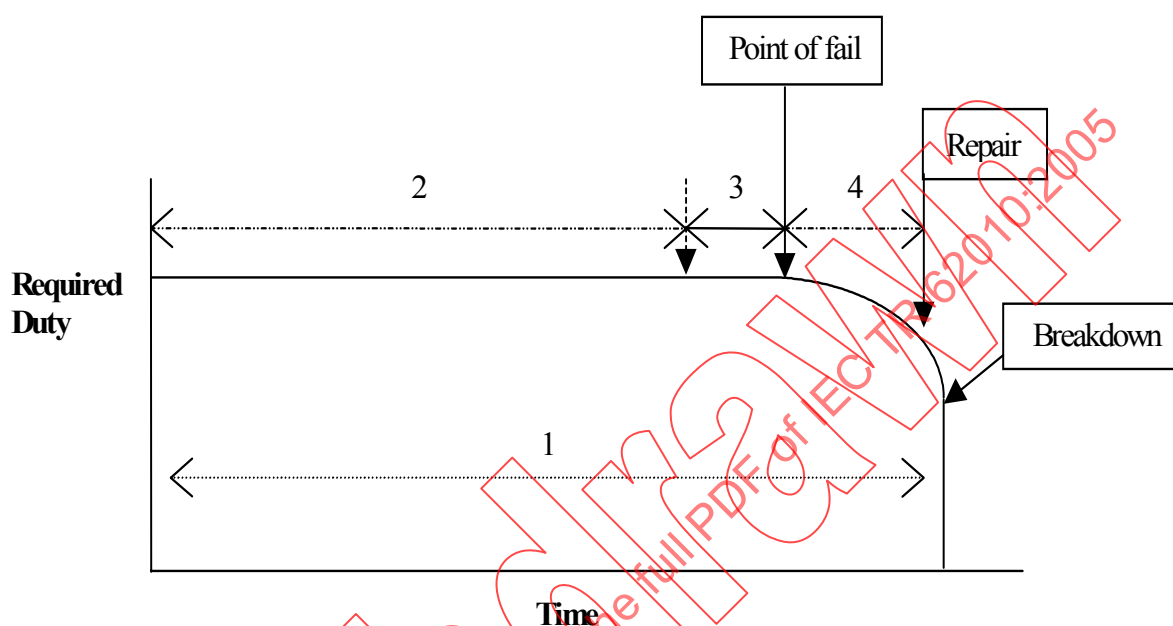
Proactive maintenance has the following characteristics.

- Using feedback and communications to ensure that changes in design or procedures are rapidly made available to analyser technicians.
- Employing a life-cycle view of maintenance and supporting functions.
- Employing a continuous process of improvement.
- Optimizing and tailoring maintenance techniques and technologies to each analyser application.
- Using root-cause analysis and predictive analysis to maximize maintenance effectiveness.
- Finding the cause of the problem quickly, efficiently and economically.
- Correcting root cause of the problem, not just working on its symptoms.

- Providing a system that will prevent the problem recurring.
- A proactive maintenance programme is the keystone of the RCM philosophy.

5.2.5 Optimizing maintenance strategy

With reference to the concepts of RCM introduced in 5.2 an optimum maintenance strategy can be adopted, as shown in Figure 3, commensurate with the failure-mode pattern.



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Figure 3 – Maintenance strategy

- 1 A thorough daily inspection should be made to identify little problems and prevent them from growing into big problems. These daily inspections must be more than just an operator recording instrument readings. A trained, dedicated crew that performs a thorough visual inspection will minimize the likelihood of minor problems developing into major reliability issues. Additionally, minor problems can usually be corrected with basic tools allowing maintenance activities to be performed as part of the inspection activities. When minor problems are allowed to become reliability issues, the result is often unacceptably high in the form of reduced uptime, productivity, yield and quality and higher cost for maintenance including the possibility of increased capital cost for replacements. Daily checking is maintained throughout the life of the analyser; practical experience will allow the frequency to change, but it must be reverted to if there is a personnel change.
- 2 During this period, SPC with verification checks is used to maintain the accuracy of the analyser, the frequency of checks dictated by the control chart and operator confidence (for example, if the analyser is on sentinel duty).
- 3 Time-based PM kicks in condition-based maintenance (period determined by expected life, experience, etc.). This may mean increased verification/calibration checks to determine the point of fail which is expected in the near future, all data still under SPC.
- 4 This is where the calibration parameters are monitored (if available) to determine and plan the optimum time for repair.

The ultimate goal is for the majority of maintenance to be in the condition-based and proactive-based modes.

Appendix 4 gives an example of a flow chart to assist in decisions on which maintenance strategy is most suited to which analyser system.

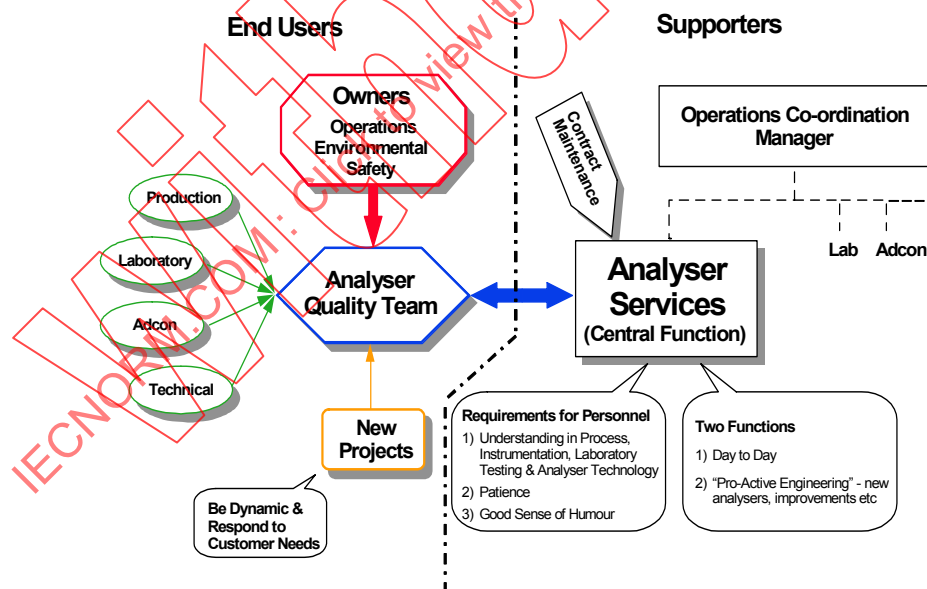
5.3 Management systems/organization

Good analyser maintenance organization is necessary to achieve effective analyser performance. The ideal approach needs to include dedicated technicians with good training controlled by an analyser engineer with a full understanding of analysers, their duty and the process which they are monitoring. The analyser engineer controls overall maintenance organization and is a focal point for liaison between other refinery groups.

Additionally, an important factor that is needed in the equation is the level of authority/influence given to the analyser engineer. Analysers should occupy a separate department within the maintenance organization reporting directly to the management and not be a subset of, for example, the instrument/electrical maintenance group. Also, regardless of whether technicians are in-house or contracted out, it is considered essential that the analyser engineer's role is an in-house function to ensure that company interests and requirements are upheld.

It can, however, be claimed that analyser maintenance can be successful without well-defined and formalized group structures, and, indeed, there are many instances of groups at apparently low levels in the hierarchy and even spread across separate departments/cost centres operating with reasonable success. But such approaches rely heavily on personalities and are vulnerable to changes in personnel creating individual and changing perceptions of priority.

Because of the diversity of organizational approaches which can claim success, it is difficult to define a rigid organizational structure so a more conceptual approach needs to be taken. Figure 4 summarizes how the analyser functions should be organized.



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Figure 4 – Organization of analyser functions

Such a conceptual approach should be able to be applied to operating sites of all sizes and with any number of analysers. The basic concept is for a central function in a supporting role ideally reporting to an operations coordination manager who has within his control the laboratory, advanced control, special skills and production groups. Priorities should be set through the owners and end-users of the analysers via an analyser quality team which comprises representatives of all interested departments.

In essence, the importance is in where the analyser engineer/supervisor fits in the overall organization and that the analyser function is recognized as an independent service from general instrument/electrical maintenance.

The importance of dedicated analyser maintenance technicians cannot be over-emphasised.

5.4 Training/competency

Technician training and motivation is an important factor in good analyser organization. Motivation is achieved by giving a sense of valued contribution, continued interest through training and trust to work with minimal supervision

5.4.1 Training needs

Training of personnel involved with analysers can be divided into two general categories: application and maintenance. Professionally trained personnel (engineers, chemists, and others) are generally responsible for the application of analysers to the processes. Highly skilled specialists (technicians, inspectors, or instrument mechanics) are usually, but not exclusively, responsible for maintenance. Therefore, the training needs for effective analyser applications are directed toward professionals and the training for analyser maintenance toward specialists.

Professionals should keep their general background skills updated in mathematics, chemistry, physics, electronics, hydraulics, computer science, refinery processes, and other areas which may be required for a thorough understanding of the operating principles of analysers and their sampling systems. This generalized training can be achieved by a combination of job experience, self-study, night school, short courses, seminars, and other means that are beyond the scope of this technical report. In addition, specialized training on particular types of analyser systems is necessary.

This application-oriented training should focus on the capabilities and limitations of specific analysers and on the experiences of others using analysers in particular process applications.

Training personnel for analyser maintenance is quite different from application training. Maintenance training must include general background updating of the personnel as well as specific training on analysers. It is not effective to teach troubleshooting of chromatographs if the maintenance person has no knowledge of electronics and physical chemistry. Thus, the background knowledge listed above, which professional personnel possess, often must be taught to specialists assigned to analyser maintenance.

5.4.2 Selecting trainees

It is important to choose the right people to train for application and maintenance of analysers. The need for training is usually apparent but training the right people at the right time is also important. One general rule to follow is to choose those people to train who will be assigned responsibility in that area following the training. Training is expensive and can be wasteful. Nearly all knowledge gained will be forgotten if it is not used promptly. This is particularly important in maintenance training for specific equipment.

When choosing people for assignment to analyser maintenance, care should be taken to select those with the most interest and best background and characteristics to be effective in this work. Usually, this means selecting some of the more advanced people who already possess, or can be trained to develop, the special skills required for analyser maintenance.

5.4.3 Types of training

Training can be categorized into individual efforts such as self-study, night school, and correspondence schools, and formal group training. Although independent training is very important to the individual, particularly in keeping current with advancing technology, it will

not be discussed further in this technical report. Group training sessions are available from vendors, schools, speciality contractors, technical societies, and on-the-job in-house training by many user companies.

5.4.4 Vendor training

Most analyser vendors offer training sessions for their own equipment. The cost of these sessions varies from nil to a modest fee, and the sessions are held in the vendor's plants or in locations more convenient to the students. Vendor training may also be conducted in the user's plant in conjunction with new analyser commissioning and start-up.

Vendor training is generally of high quality. Most companies use a format that combines classroom sessions, demonstrations, and hands-on familiarization. The classroom portion covers the principles and theory involved in the design of the analysers and the proper application of the analysers to processes.

The hands-on training is designed to teach proper functioning and maintenance, including calibration, testing, diagnostic procedures, adjustments and tuning, and assembly and disassembly.

5.4.5 Classroom training

Training provided by schools can be quite varied. It may be in the form of an evening class held in a local college or high school. The instructor for such a class is often recruited from local industry and is usually someone involved in application or maintenance of analysers. In many respects, this type of training session can be quite similar to vendor training classes except that the scope is broader, covering analyses from many vendor companies.

Some colleges and universities offer a series of short courses or seminars pertaining to analysers. These are designed for persons interested in analysers who can take the time away from their normal work to attend the sessions. Most of these short courses are of one week or less in duration. The teaching staff may be a combination of university and industry personnel. Course content is usually more theoretical and application-oriented than maintenance-oriented, and therefore, directed more toward professionals rather than specialists. Because of the wide variety of courses, the course content, the qualifications and experience of instructors, and recommended prerequisites must be reviewed carefully in order to select the most suitable training.

5.4.6 Technical societies

Technical societies also offer a wide variety of training opportunities. Written standards and practices pertaining to analysers, technical talks at society meetings, seminars, symposia, and short courses may be available. Exhibits of analyser equipment are frequently included at technical society functions. This enhances the overall training aspect. In many instances, the authors of technical papers, standards and practices, the speakers at society meetings, and the classroom instructors at seminars and symposia are recruited from the membership roles of technical societies. Once again, the reader is cautioned to be selective in choosing the specific training events.

5.4.7 User training

Many user organizations have established in-house training for individuals involved with analysers. In its simplest form, this consists of a one-on-one training in which the trainee is paired with a more experienced maintenance person during normal working hours. In this system, the trainee receives individual instruction and hands-on experience. This can be a very effective training technique, particularly where only one or a small number of people are to be trained or where group classroom work is to be supplemented with field work. However, it is an inefficient method in that it requires one instructor for each student. A potential problem may exist in that the experienced maintenance person may be effective in analyser work but not in teaching.

In-house training is frequently held in conjunction with the commissioning of one or more new analysers. Ideally, this training should be held prior to start-up of the equipment but with the analysers actually operating with calibration samples. The analysers can be located in the shop, in a training area, or in the plant. The instructor may be a local employee or a vendor representative. This type of training can be very effective for maintenance personnel and for familiarizing operating personnel with new equipment. Operators should be encouraged to ask questions about the application of the equipment and to learn how the information obtained is used. This type of familiarization in advance of start-up can help bridge the credibility gap between operations and maintenance on analyser performance.

Many users have established analyser training sessions designed to train a group of people to maintain a variety of different analysers in use in their plants. These sessions consist of two to three hours of training held one or more times each week, usually during working hours. Training can continue for many weeks until all subjects are covered. Instructors often include vendor personnel for specific analysers and in-house experts for more general subjects. The personnel chosen for training should be those who will be assigned responsibility in that area following the training. The classroom should not be filled with people who will not use the training. Small classes are more effective than large ones.

Some users have set up corporate training centres at a central location drawing students from several plants. This is a very formalized technique and can be effective because it is a full-time effort with the students relieved from all other responsibilities during the training. One company holds this type of training every year or two with sessions lasting from six to nine months.

The goal is to convert the best available candidates into highly skilled analyser specialists through intensive training. A full-time instructor plans the training and is supplemented by the vendor's personnel and corporate experts in various subjects. The class visits vendor locations for some of its sessions and usually conducts a major part of its training at an analyser systems house. This permits hands-on training on various analysers and sampling systems, which have been purchased by this company. The timing is arranged so that the class performs the necessary check-out, calibration, and inspection of analysers before they are shipped to the plants. Such a training course may include

- basic subjects (math, physics, chemistry, and electronics): 25 %
- analyser subjects (laboratory methods, sample systems, and analysers): 10 %
- miscellaneous subjects (purchasing, safety, and documentation): 3 %
- vendor instruction: 30 %
- hands-on testing: 12 %
- classroom study: 20 %

5.4.8 Retraining

A great need exists to continuously update and retrain persons already working with analysers. The technology is advancing so rapidly that continual retraining is required to keep current. Analysers today contain digital logic circuitry, microprocessors, and measurement techniques previously not available. Personnel must be provided with retraining opportunities to improve their skills and retrain their effectiveness.

Training discussed thus far can be used for retraining as well. However, it is probably even more important in retraining to choose the right student for each type analyser to ensure he is trainable. As analysers become more complex, analyser personnel will become more specialized. All personnel will not be equally proficient with all types of analysers. A plant will be doing very well indeed through its recruitment, training and retraining to provide analyser personnel with sufficient skills to effectively apply and maintain today's analytical instrumentation.

5.5 Optimal resourcing

Optimal resourcing ensures the right numbers of technicians to achieve required performance of the analysers at the most economical cost. Achieving the correct technician workload can be difficult as each analyser can require varying degrees of attention depending on its complexity and application. To aid the estimation of the workload the concept of the equivalent analyser is introduced. Equivalent analyser numbers are determined by normalizing each analyser type and application to a typical analyser which has a defined maintenance workload. From this can be derived a measure of the staff productivity which can be used as a key performance indicator (KPI) as follows.

5.5.1 Equivalent analyser per technician (EQAT) calculation methodology

The EQAT number of a site is essentially the total number of equivalent analysers maintained at that site divided by the total calculated number of technicians at that site needed to maintain the analysers operational. The site EQAT number is only one of several analyser KPIs which need to be monitored and analysed collectively to make judgements on site maintenance effectiveness. Since site EQATs are not considered to be dynamic data, they need to be updated at a frequency of no more than once per year.

5.5.1.1 Step 1 – Calculation of the total number of technicians

Use the worksheet for the calculation of the total number of technicians in Appendix 1 to calculate the total number of technicians utilized to maintain all assigned analysers. This should include permanent maintenance staff dedicated to analysers, permanent maintenance staff who have instrument and analyser responsibilities, long-time contractors, ongoing contracted maintenance services and any analyser work done by multicraft personnel (i.e. operations staff doing analyser validation). This should not include any staff who do not have direct assigned responsibility to maintain/verify analyser systems, such as first-line supervisors or staff assigned to special duty such as project work or work on non-permanent analysers not included in the equivalent analyser calculations.

5.5.1.2 Step 2 – Calculation of equivalent analysers

Use the instructions and worksheets for equivalent analyser calculation in Appendix 2 to equate all maintained equipment including analyser shelters to a common equivalent analyser reference. All equipment normally maintained by the number of technicians generated in 5.5.1.1 should be included.

5.5.1.3 Step 3 – Equivalent analysers per technician index (EQAT)

The site-wide equivalent analyser per technician index (EQAT) for each site is calculated by dividing the total number of equivalent analysers calculated in step 2 with the total effective technician number calculated in step 1:

$$\text{EQAT} = \frac{\text{Total number of equivalent analysers}}{\text{Total calculated number of technicians}}$$

To enable site-to-site comparisons, a site-wide EQAT number should be calculated. An EQAT per business unit may be of use for comparisons of similarly structured sites

5.5.2 Ideal number of technicians

The ideal number of technicians to provide optimal maintenance cover depends on what is defined as the standard analyser and the average maintenance requirement for that standard analyser. This will provide a mechanism for justification of analyser technician numbers (hence optimize resourcing) and provide a target EQAT number as a KPI (see 6.4)

For example, if all comparisons are to be based on a flue-gas extractive oxygen analyser system on a relatively clean application (gas-firing), and the average technician maintenance load for this analyser works out at, say, 60 h per year to achieve a minimum of 95 % availability, then the equivalency of 1,0 is 60 h work (note that these are hours of work inclusive of eyeballing time, administration time, etc. but not hours downtime of an analyser which can be vastly different due to availability of spares, priority requirements for maintenance, etc.). A more complex analyser system requiring 120 h work per year will have an equivalency number of 2,0 and so on.

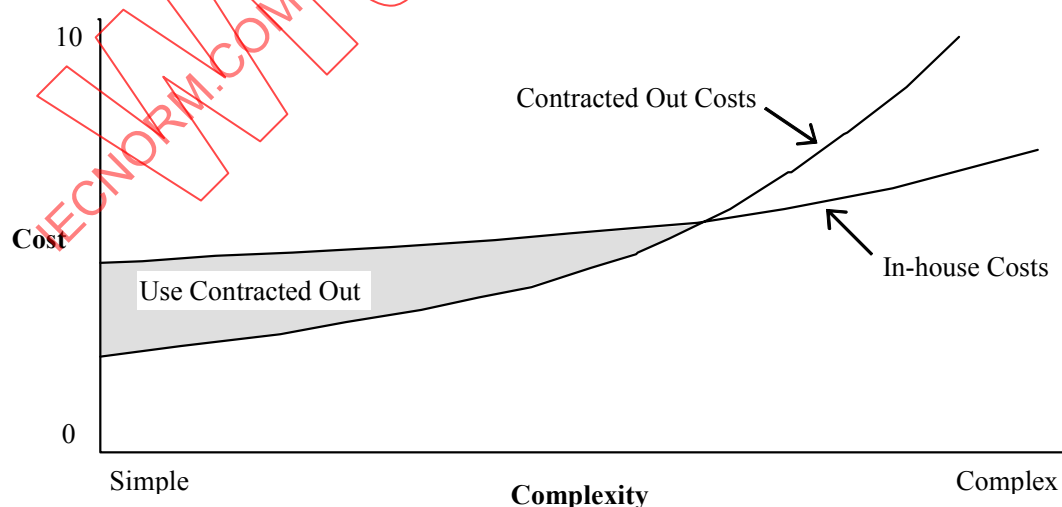
The number of hours a technician works per year, excluding overtime and allowing for leave, national holidays, etc., should then be studied. In the UK, this works out at around 1 800 h per year. On this basis, the number of equivalent analysers that a single technician can comfortably maintain is therefore 1 800/60 which equals 30.

It is suggested that all sites in a company (or ideally an industry) should get together and compare maintenance times of all analysers and reach an average number which would then reflect the company (or ideally industry) operation and provide a level playing-field for KPI comparisons.

An example of a typical target EQAT number is between 27 and 30 in the oil industry with present-day (1998) technology based on the equivalent analyser needing between 60 h and 67 h per year attention with target availabilities of 95 %. Note that the target EQAT number will need to be reviewed, say, on a yearly basis, as new analyser technologies, improved system designs, improved analyser reliability, etc. will tend to require less maintenance effort.

5.5.3 In-house or contracted-out maintenance

Because of the complexities of analyser systems, the multiplicity of analyser technologies and suppliers, and in most cases the requirement for a full-time presence on site to fulfil maintenance functions it is preferable to employ own staff trained to understand the equipment and its application. There are many relatively simple analysers requiring rudimentary maintenance and in relatively large numbers (for example, gas detectors, oxygen analysers) that can justify being contracted out. Depending on the analyser requirements there will be a point where contracted-out costs start to exceed in-house costs. In deciding on the use of contracted-out maintenance, the relative costs have to be considered as indicated in Figure 5.



IEC 1688/05

Figure 5 – In-house and contracted-out costs

It should be noted that, in considering the above, all costs need to be taken into account including the use of site stores facilities, the use of site workshop facilities, site support overheads, etc., which tend to be inclusive within in-house technician rates and maintenance costs but not with contractor rates. Simple savings on man-hour rates or simplifying budgets by fixed-price contracts may not be what they seem especially if the contracted-out work involves the need for a site-based contract technician(s).

5.5.4 Off-site technical support requirement

The modern industrial analyser group finds its instrumentation responsibilities becoming more complex as technology and economics results in on-line and at-line analysers becoming hybrids of what were essentially laboratory-based instruments only a few years ago. This and the introduction of robotics and chemometrics may present little option but to use off-site expertise, though a prudent grounding of at least one member of staff should be considered. The result from a management standpoint is a firm understanding of minimum downtime/plant cost ratios which can be used to negotiate the external contracts required to keep these analysers running, call-out times, Internet link troubleshooting, etc.

5.6 Best-practice benchmarking

The promotion of good management of analysers and subsequent performance improvements is best served by identifying best practices and assessing organizations against these practices. Benchmarking against best practices is a good tool to engender competition between organizations and raise awareness of analysers within management circles creating an environment of continuous improvement towards optimum and most efficient use of analysers. A benchmarking method is suggested below.

The Seiko model for success

COMMITMENT = ABILITY(skills) * PASSION (motivation) * VECTOR (strategy, direction)

The elements of best practice are:

- Management systems
- Central supervised group
- Dedicated analyser technicians
- Recognized ownership
- Analyser value recognition
- Formal analyser group structure
- Supervisor authority level
- Adequate manning levels
- Performance monitoring
- Analyser quality team

For analyser management, the Seiko equation becomes

Success = Analyser Group Skills * Added Value Team * Management Systems

For each best practice, there needs to be a number of key success factors (KSF) assigned and the benchmarking process given some scoring rules with each best practice weighted in order of importance. For inter-site comparisons the scores and weightings should be consistent. It is suggested that scoring and weighting factors be limited to two/three levels each to simplify the process.

Scoring should be 0 for non-compliance, 1 for part compliance and 2 for compliance.

Weighting should be 1, 2 or 3 depending on importance with 3 for the most important practice.

A benchmarking score sheet with explanatory notes is suggested in Appendix 5.

5.7 Annual analyser key performance indicator (KPI) review

To ensure that analyser performance requirements keep pace with process operational requirements KPIs should be regularly reviewed via a formal procedure. Generally, they should be performed for individual areas of the plant, depending on analyser population and operational units, etc.

This would normally be one function of the analyser quality team discussed in 5.3. Attendees (positions and titles will vary with each organization) should be comprised of

Attendees

Operational management
Process engineer
Maintenance/Analyser technicians

Operators and panel man
Maintenance/Analyser engineer
Specialists/Supervision

The KPI Review agenda suggested is as follows.

Agenda

- a) Review the previous meetings next steps
Only appropriate after initial meeting
Operation management
- b) Review the individual analysers criticality
This is where the process or users review the criticality along with the attendees to see if the criticality suits the current business need. The attendees are such that this can be adjusted instantly.
All
- c) Presentation of monitoring data
This where the maintenance technician presents the data collated to the meeting explaining the highs and lows of the previous years work. This imparts ownership on behalf of the technician and allows effort, or problems, to be highlighted.
As each analyser has been reviewed, the meeting leader will allocate next steps to attendees as required.
Technician
- d) Next steps
After the data the next steps and actionees are clarified and completed by dates
Operation Management
- e) Benchmarking
The data collated can generally be compared with other areas of the same site or other companies. Questions may be raised and differences discussed.
All

6 Analyser performance monitoring

6.1 Introduction

In order to assess the true value of on-line analysers and to ensure that analyser performance on one site can be easily compared to performance on another site, it is necessary to have a common approach to performance measures which can be identified as KPI.

The accepted criteria for performance measurement is the availability of the analyser. This figure can then be used to assess benefits put at risk by analyser downtime and to justify additional overheads necessary to maintain the target availability to maximize the benefits.

Availability and potential benefit risk are inextricably interwoven, but there is a flaw in direct use of the availability figure traditionally based on actual analyser uptime for this purpose. A third component in the equation is needed and that is the utilization factor. It is no use having an analyser fully operational and returning measurements within accepted uncertainty limits if it is not actually used, i.e. if ignored by the operator who then relies on manual sampling and analysis, or if the control scheme analyser input is put on manual.

Analyser reliability data such as MTBF and MTTR are not themselves a direct measure of availability. These are different functions to availability as they are independent of plant running times or routine maintenance functions. However, analyser reliability does contribute towards overall availability measurement.

A consistent approach to measurement of availability, utilization and benefit that can be achieved from analysers is essential in benchmarking analyser performance. These and other performance indicators are given in the following subclauses. The mechanisms to measure major performance indicators such as availability, utilization and benefit are also discussed.

6.2 Recording failures – Reason/history codes

To enable improved traceability on analyser breakdown causes and to provide meaningful data for reliability statistics for MTBFs etc., reason/history codes are a useful tool to employ.

Reason/history codes can be classified into four main groups, w, x, y and z as follows.

w0	repair of unforeseen breakdown – analyser not taken off line
w1	repair of unforeseen breakdown – analyser taken off line
x0	time-based jobs (schedules, inspections, etc.) – analyser not taken off line
x1	time-based jobs (schedules, inspections, etc.) – analyser taken off line
y0	repair of foreseen breakdown – analyser not taken off line
y1	repair of foreseen breakdown – analyser taken off line
z0	improvement/development jobs – analyser not taken off line
z1	improvement/development jobs – analyser not taken off line

These four main reason/history code categories cover reliability centred maintenance conceptual approaches (see 5.2) of reactive, preventative, predictive, and predictive maintenance.

These codes can then be subdivided into cause and component codes.

Cause history codes aid in identifying failure trends which can then be addressed under category z where improvements and/or development work can be undertaken to improve analyser reliability.

Component history codes aid in identifying poor reliability items, and such data can be used in optimizing spares holdings, decisions on looking at alternative suppliers and areas where the analyser performance can benefit from redundancy considerations.

6.2.1 Typical failure pattern

Definitions:

Failure	When a piece of equipment is unable to perform its required duty
Breakdown	When a piece of equipment becomes inoperative
Repair	When a piece of equipment is restored back to its required duty
Re-work	Premature failure following a repair

A basic understanding of the failure curve is required to be able to adopt a maintenance strategy for the equipment.

A traditional failure curve is as shown. It will run at its required duty for a scheduled period (this may be shorter if the equipment is operating above design). It will then begin to lose performance at the point of fail and then decline at a rate to the point of breakdown. For further details, refer to Weibull analysis (IEC 61649) and power law (IEC 61710).

The times will vary immensely, i.e. the point of failure to actual breakdown (period of fail) could be a matter of seconds in a light source but could be a considerable number of weeks for a gas detector.

This length of fail is an important guide to the strategy required, i.e. if the period of fail is short, a run-to-fail (reactive maintenance) strategy may be practical if the consequences of failure are not significant or there is redundancy in the system.

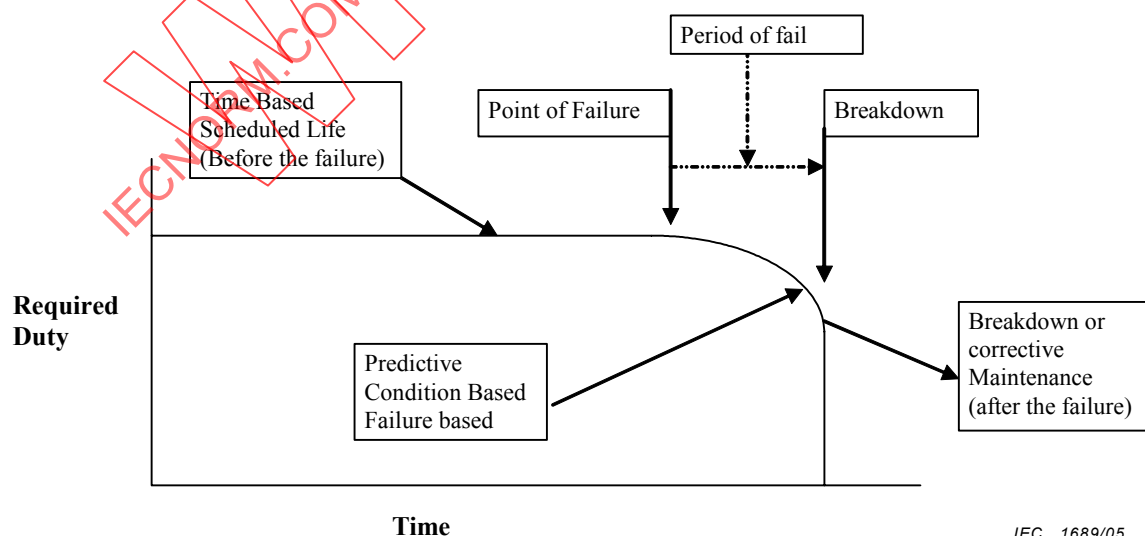
It may be pointless checking extensively early during the scheduled life or lengthen a time-based strategy to a point where it is longer than the period of fail, as it is possible that the equipment could fail in between the time-based checks effectively wasting time and effort.

Ideally, the checks are best set to look for the point of fail, which could be based on the scheduled life (planned or preventive maintenance – a time-based strategy), and, around that point, begin to monitor more regularly for the point of fail and, once found, monitor (predictive or condition-based maintenance – a condition-based strategy). The results of the monitoring will dictate the time to repair to prevent a breakdown and allow for planned work to occur.

Another maintenance tool is proactive maintenance where sources of potential breakdown are identified and circumvented by re-design, replacement with improved hardware, awareness of and adoption of better technology, etc.

This "ideal" is essentially a mix of all the available strategies, which must be selected and blended to form the right overall approach to meet business needs.

Figure 6 shows the life cycle to the point where unacceptable performance begins to be important. This can be mitigated by an in-depth knowledge of the failure patterns for a particular type of apparatus. This allows predictive maintenance to be applied.



IEC 1689/05

Figure 6 – Life-cycle diagram

6.3 SPC/proof-checking

6.3.1 Analyser control charting

Analyser calibration can be verified through either paired sampling methods using laboratory analysis of samples or use of pre-analysed and/or certified samples. Regular monitoring (verification checks) of the analyser against a reference provides a powerful tool for predictive maintenance and performance enhancement of on-line analysers.

The main problem with on-line analysis is that the uncertainty associated with the reference measurement or sample is usually at best of the same order of magnitude or worse than the analyser/system repeatability, and the only true way to monitor analyser performance is through statistical analysis, i.e. employing control charting procedures.

The control chart is the application of SPC as applied to process analysis and employs a graphical display of the deviation figure in relation to the aim line (the known standard) and the warning and control limits.

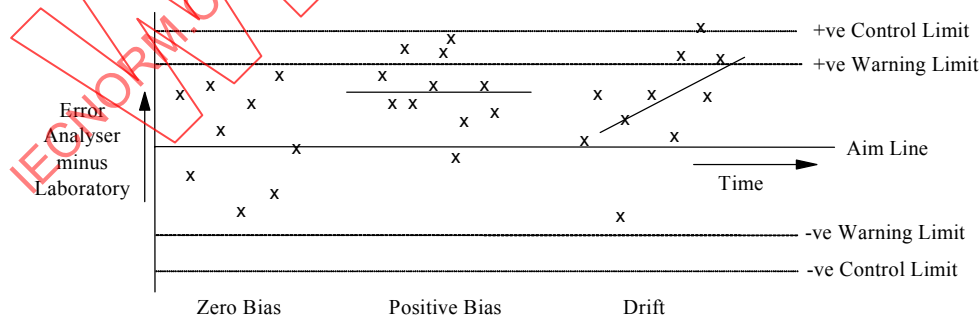
The aim of SPC is to allow for these minor deviations around the aim line to occur without changing the calibration, i.e. span and zero settings of the analyser. Without these adjustments, any deviation causes, i.e. reference variation, sample handling variations, temperature, pressure, etc., are not amplified and no unnecessary work is undertaken.

It is usual to set two control chart limits against which actions can be taken. Guidance in setting these limits is covered in 6.3.2.

The lower limit is the warning limit and, in general, when a deviation is outside this limit, it is a prompt to the technician that the analyser may need to be re-calibrated in subsequent checks. Also an increase in verification check frequency may be required.

The upper limit is the control limit and, when the deviation exceeds this value, it is an indication of possible system malfunction, and a re-calibration may be required, subject to investigation, to establish if a system fault exists and where it resides.

Only over a number of weeks can a pattern of results be obtained which will indicate any biases or drift from within the normal scatter of results that will be inevitable due to the test/analyser uncertainties as shown in Figure 7.



IEC 1690/05

Figure 7 – Control charting diagram

Where bias is encountered, this should remain the same unless drift is indicated. The control-chart zero-error axis can then be re-defined, or analyser output given an appropriate offset to account for the bias, and no further actions need be taken as long as the results agree within the control-chart limits.

Examples of the interpretation of control chart readings are shown in Appendix 3.

A variant of the simple control charting is a statistical method based on cumulative calculations of errors. The technique is known as CUSUM and requires two independent measurements of the same sample repeated over a period of time but not necessarily on a regular basis. This is satisfied in the case of on-line analysers since routine samples are collected with analyser readings recorded at time of collection for later comparison to the laboratory analysis of those samples.

CUSUM is defined as the cumulative sum of the differences between the laboratory and the analyser results. The difference is then added to a running total, i.e.

$$\text{CUSUM}(n) = \text{CUSUM}(n-1) + [L(n) - A(n)]$$

where

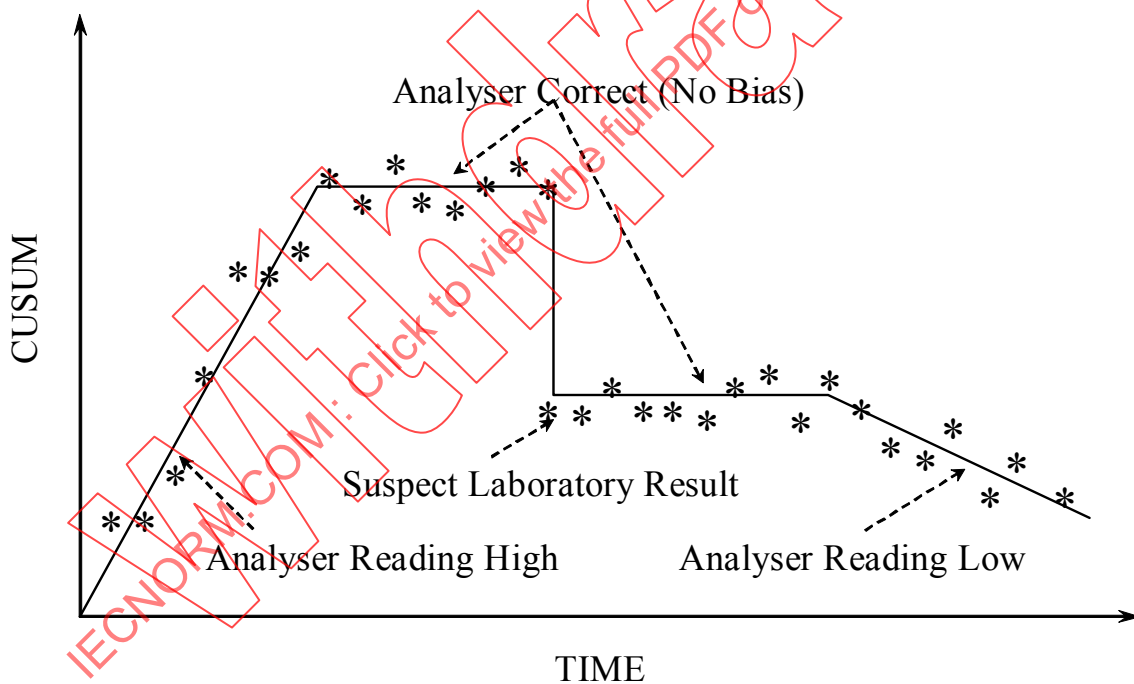
n is the current time paired value;

L is the laboratory result;

A is the analyser result;

CUSUM is the cumulative sum.

Results are plotted as shown in Figure 8.



IEC 1691/05

Figure 8 – CUSUM diagram

The horizontal axis is related to time in that the results are plotted in chronological order. However, the interval between the samples is plotted as a constant irrespective of what the actual time interval is. The slope of the plot is the average bias between the analyser and the laboratory.

Interpretation of the plot is based on the following.

- The slope is the bias (+ve or –ve).
- A horizontal plot indicates zero bias.
- A vertical discontinuity, but same slope either side, indicates a suspect laboratory result.
- Scatter of points about the mean lines indicates the uncertainty of analyser/laboratory comparisons

Controls using CUSUM would include the maximum change in slope (bias) permissible and what to do if the limits are exceeded.

Control charting can be implemented through a suitable information systems, for example, PI, which can have access to laboratory information and DCS systems.

6.3.2 Control-chart uncertainty limits

Any warning and control limits with control-charting techniques should be based on a realistic assessment of the relative performance criteria of both the analyser and the corresponding laboratory test. Realistic uncertainties (+ve and –ve limits on the simple control chart and acceptable scatter on the CUSUM chart) can be calculated from the reference uncertainty and analyser plus indication system repeatability combined using the root-sum-square method.

The warning limits are normally set, in statistical terms, equal to 2 standard deviations which are equivalent to uncertainties quoted at 95 % confidence limits, i.e. only one deviation in 20 is expected to fall outside the warning limit in normal circumstances.

For paired sample methods the reference test uncertainty (95 % confidence) can be taken as the reproducibility of the test; for pre-analysed samples the reference uncertainty can be taken as the laboratory repeatability; and for certified samples the reference uncertainty should be defined on the certificate. The relevant reference uncertainty added by the root-sum-square method to the analyser repeatability (sensor plus signal handling) to the final measurement used by the operator/control system gives a control-chart warning limit, inside of which the regular analyser verification should agree with the reference.

The control limits are normally set, in statistical terms, equal to 3 standard deviations which are equivalent to uncertainties with 99 % confidence limits, i.e. only one deviation in 100 is expected to fall outside the control limit under normal circumstances. These limits can be set from the warning-limit values multiplied by 1,5.

Typical examples of analyser calibration uncertainty derivations which can be used for setting control-chart limits are shown in Appendix 3.

Once the initial settings of the control limits have been determined, verification checks will be required to establish whether the analyser is within limits (or in control). The frequency of ongoing planned maintenance checks should then be decided by interpretation of the results.

In the absence of reliable uncertainty data for the analyser and reference method, the warning and control limits can be set as a good starting point at 6 % and 8 % of analyser full-scale deflection respectively, allowing immediate monitoring of analyser performance. Alternatively, the standard deviation and hence chart limits can be determined in operations by initially calibrating the analyser and then performing a minimum of 8 verification checks without further calibration adjustments, noting the data each time on the control chart.

When 8 or more checks have been completed, the calculation of standard deviation can be performed and hence the warning and control limits can be derived. An example of calculation is shown in Appendix 3. It must be noted, however, that these techniques for initial limit setting are very approximate and will need to be revised as experience of the analyser performance is gained. Limit settings should be reviewed after 20 or more data points are obtained (i.e. the minimum for the standard deviation calculations to be statistically significant).

6.4 Analyser performance indicators

6.4.1 Key performance indicators

Analyser availability – The analyser is deemed available when it is on process sample, delivering a process measurement within defined uncertainty limits and there is demand for that measurement. This is a measure of maintenance effectiveness

$$\text{Analyser availability (\%)} = \frac{\text{Analyser uptime during process run time}}{\text{Process run time}} \times 100$$

Analyser utilization – The analyser is deemed utilized when available under the definition of analyser availability and used by the operator in the control/management of the process.

$$\text{Analyser utilisation (\%)} = \frac{\text{Time used by the operator during analyser uptime}}{\text{Analyser uptime during process run time}} \times 100$$

Analyser benefit – The analyser only adds value when it is being used as intended. This value can be measured by defining an analyser benefit factor. This is the product of the analyser availability and analyser utilization.

$$\text{Analyser benefit (\%)} = \frac{\text{Time used by the operator during analyser uptime}}{\text{Process run time}} \times 100$$

Equivalent analyser per technician index (EQAT) – A measure of maintenance staff productivity.

$$\text{EQAT} = \frac{\text{Total number of equivalent analysers}}{\text{Total calculated number of analyser technicians}}$$

Cost per equivalent analyser (CEQA) – A measure of the overall normalized cost of maintaining analysers.

$$\text{CEQA} = \frac{\text{Total analyser repair costs in last 12 months}}{\text{Average number of equivalent analysers in last 12 months}}$$

Repair costs include all direct costs associated with performing analyser repairs. This includes total labour and material costs. Cost should be reported in both local currency and converted to US dollars.

Manual validations per equivalent analyser (MV/EQA) – A measure of expended effort for key analyser activity.

$$\text{MV/EQA} = \frac{\text{Total number of manual validations in last 12 months}}{\text{Average number of equivalent analysers in last 12 months}}$$

The total number of validations includes scheduled as well as unplanned validations carried out.

% scheduled manual validations – Compared to total number of manual validations performed
– A measure of key analyser activity planning effectiveness.

$$\text{Sch.V/Tot.V} = \frac{\text{Total number of scheduled manual validations}}{\text{Total number of manual validations performed}} \times 100$$

6.4.2 Additional analyser performance indicators

Mean time between repair (MTBR) – A measure of reliability, PM effectiveness and work activity level.

$$\text{MTBR(months)} = \frac{\text{Total number of equivalent analysers} \times 12}{\text{Total number of repairs in last 12 months}}$$

Mean time between failure (MTBF) – A measure of the effectiveness of the PM programme.

$$\text{MTBF(months)} = \frac{\text{Total number of equivalent analysers} \times 12}{\text{Total number of failure repairs in last 12 months}}$$

A failure repair is defined as any work requiring a disassembly of an analyser system to clean, repair or replace components to make the analyser fit for use. This excludes validations where only a calibration adjustment is required.

Mean time to repair (MTTR) – A measure of maintenance responsiveness and efficiency.

$$\text{MTTR(months)} = \frac{\text{Total hours spent on failure repairs in last 12 months}}{\text{Total number of failure repairs in last 12 months}}$$

% scheduled work compared to total work – A measure of PM effectiveness.

$$\% \text{ scheduled work} = \frac{\text{Total number of scheduled interventions in last 12 months}}{\text{Total number of all interventions in last 12 months}} \times 100$$

An intervention is a repair, a successful or unsuccessful validation or PM action where no repair was made.

% validations in control compared to total number of validations – A measure of effectiveness of the frequency of validations.

$$\% \text{ validations within control limits} = \frac{\text{Total number of successful validations in last 12 months}}{\text{Total number of all validations in last 12 Months}} \times 100$$

% scheduled work completed on time compared to total scheduled work – A measure of effectiveness of completing the PM programme.

$$\begin{array}{l} \text{\% scheduled} \\ \text{work completed} = \\ \text{on time} \end{array} = \frac{\begin{array}{l} \text{Total number of planned PM} \\ \text{actions completed on time in last 12 months} \end{array}}{\begin{array}{l} \text{Total number of planned PM} \\ \text{actions in last 12 months} \end{array}} \times 100$$

% root cause indicator – A measure of "bad actors" and identification of areas for improvement.

$$\begin{array}{l} \text{\% root cause} \\ \text{indicator for} \\ \text{each category} \end{array} = \frac{\begin{array}{l} \text{Total number of repairs attributed to specific} \\ \text{root cause category in last 12 months} \end{array}}{\begin{array}{l} \text{Total number of repairs in last 12 months} \end{array}} \times 100$$

The specific root cause categories are defined as follows.

- | | |
|----------------------------|----------------------------------|
| – Process utilities | Lack of or incorrect maintenance |
| – Design fault | Manufacturing fault |
| – Acceptable/Expected wear | Unknown |

6.4.3 Points to consider in measurement of analyser availability

The analyser availability figure is derived from the following.

- a) Analyser uptime b) Plant uptime

Analyser uptime is measured as the period of time the analyser is operating on plant sample within the accepted limits of uncertainty of measurement. This time needs to be measured only during the periods the plant is running.

Routine calibration checks of the analyser (planned maintenance) or automatic validations which take the analyser off line all contribute to reduction in analyser uptime as this is in effect putting benefit at risk, i.e. the control system may drift away from the optimum during the period the analyser is not giving real-time information to the control system.

In the case where the analyser fails a routine calibration check, the problem of knowing exactly when the failure (i.e. accuracy going out of limits) occurred is difficult. In the absence of methods to back track via other process parameters, which could be used to indicate the onset of the analyser result going outside acceptable limits, then the reduction of uptime should be taken from the beginning of the last successful calibration check.

The issue of calibration failure and delegation of downtime associated with this failure is not unique. Obviously, taking the full calibration interval as downtime is likely to overestimate downtime and reflect badly and unfairly on performance. The calibration interval approach can be improved slightly by taking half the period which will reflect statistically the average effect (assuming a normal distribution of calibration drift). These methods are very sensitive to calibration interval and when deciding on calibration frequency, the risk of a large reduction in measured availability needs to be balanced against loss in availability due to the calibrations themselves. The best solution, however, is to try to pin-point the actual time the analyser goes out of calibration as near as possible. This can be achieved via control-charting techniques which require regular laboratory sample checking and also operator proactive participation in observing process trends vis-a-vis analyser readings to assess whether analysers become suspect. Catastrophic failures can easily be identified by operator observation but the more subtle failure mode of slow drift is not so easily detectable. Control-charting techniques combined with a simple linear interpretation between the last good calibration result and the confirmed out-of-calibration result provides a workable solution.

An example is shown in Figure 9.

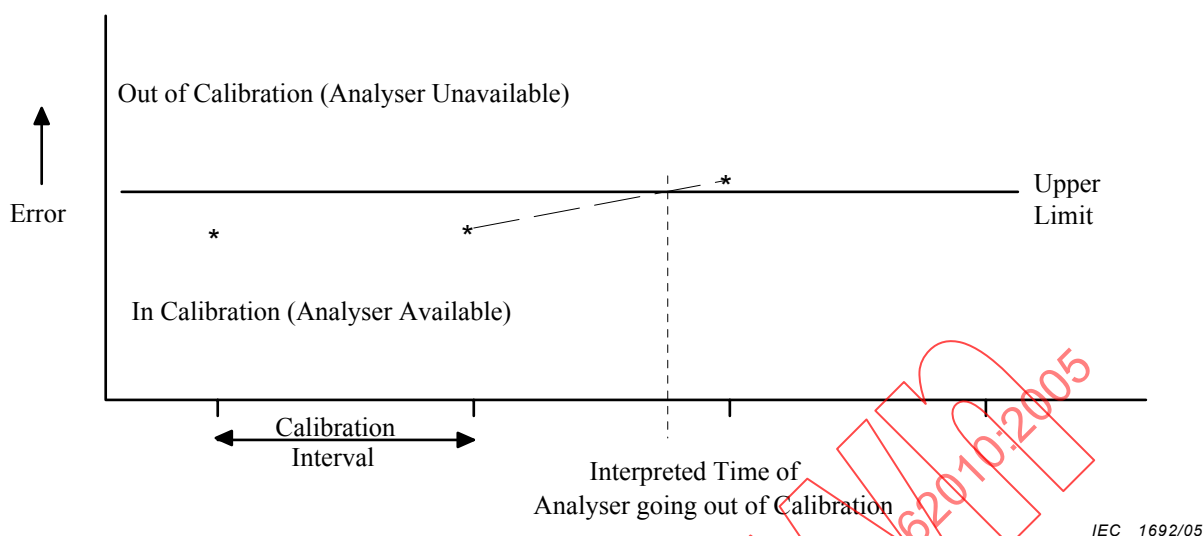


Figure 9 – Control-charting techniques

In the case where the analyser fails a validation test, the analyser downtime can be taken as starting from the time of initiation of the validation, i.e. when the operator notices that the analyser performance is suspect and attempts to confirm performance. However, if the analyser passes the validation test then the time the analyser was off line will not count against availability but it will count against utilization and analyser benefit value.

When the analyser is down for corrective maintenance, the uptime will only start once the analyser has passed the calibration tests and the plant sample is restored.

Routine/Planned maintenance work (excluding calibration checking) on the analyser – for cleaning or component inspection/replacement that requires the analyser to be taken off line – will affect uptime, and the analyser will be deemed down at the start of this work; uptime will not re-start until the analyser has passed a calibration check and/or the plant sample is restored, i.e. the downtime will include calibration checks that verify that the analyser is available for plant use if the work may have affected calibration, for example, detector replacement, column changes, etc. Note that not all routine maintenance will necessitate a calibration check – this will depend on the nature of the work, for example, filter changes, replacement of system components such as flow meters, pressure gauges, etc.

Plant run-time is important to record for the calculation of analyser availability as it is only during the running of the plant that benefits are put at risk from the analyser failing. The plant run-time can be measured by monitoring plant operating indicators such as product flow or stream flow associated with the particular analyser. Plant downtime can and should be used as an opportunity to carry out analyser maintenance as this will improve availability.

If the analyser is tied into a process information system which is configured to monitor for operator flags and self-diagnostic flags from the analyser/sample system/validation systems, the above time can be automatically derived with automatic generation of availability data.

6.4.4 Points to consider in measurement of operator utilization

Utilisation depends on

- a) the use made of the analyser measurements to control the plant – open-loop schemes;
- b) the analyser control loop being closed – closed-loop schemes;
- c) manual sampling and analysis requests at normal levels.

The utilization factor will not reflect analyser maintenance or routine checking times and will be a measure of whether analyser results are actually being used when the analyser is available.

Closed-loop schemes should be relatively easy to monitor with indication of control loop status.

Open-loop schemes are more difficult. This can be monitored by either gaining operator confidence in the on-line analysis and getting prompt initiation of fault flags when the analyser result is suspect (preferred method), or by attempting to correlate plant control adjustments to analyser output or to laboratory sample result reporting and detecting increase in manual sampling requests.

Other assessments can be made by daily routine contact with plant operators by the analyser groups to discuss problems/status of analysers.

Note that, with availability data collection and reporting, there needs to be a method of determining the difference between utilization and availability data. If an analyser is taken off control or the operator raises a flag that the analyser result is suspect, the time between the suspect fault initiation and verification by the analyser group that there was indeed a problem shall be recorded separately and either

- a) assigned to the availability calculation if a fault is confirmed; or
- b) assigned to the utilisation calculation if the analyser check shows nothing wrong.

If a problem is confirmed, then, as far as availability is concerned, the analyser downtime will start at the operator-initiated flag (or when taken off control) up to the restoration of valid measurements. If a problem is not found, then the utilization calculation shall use the time from the initiation of the flag (or disconnection from control) till it is accepted by operations by restoration of automatic control and/or cancelling of the operator-initiated flag.

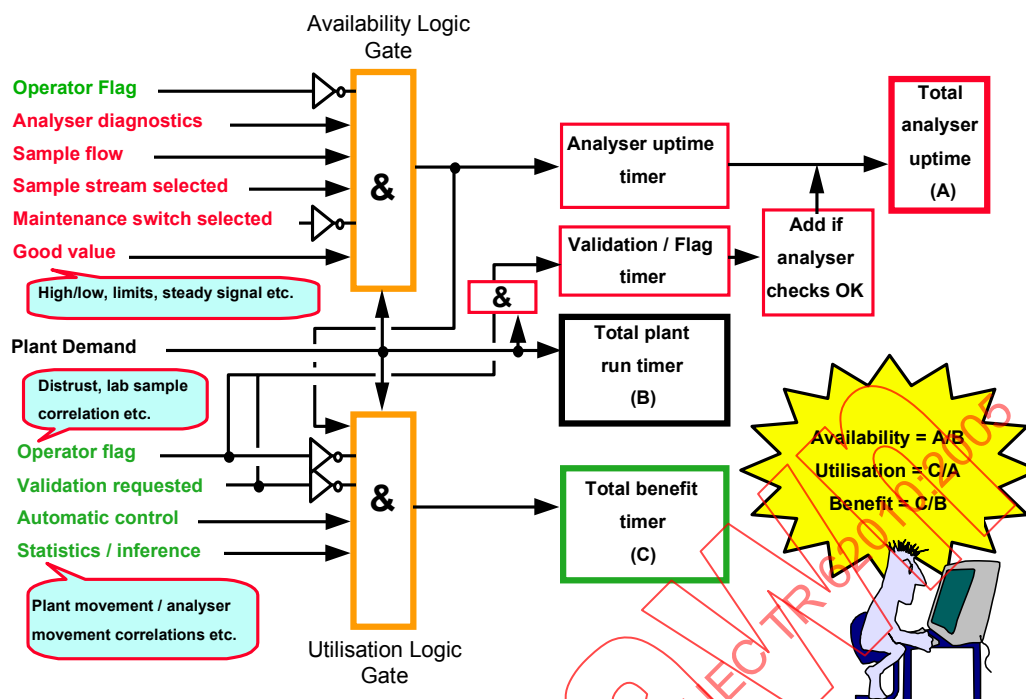
6.4.5 Points to consider in measurement of analyser benefit value

The benefit the analyser gives to the process is proportional to the percentage of the demand time (process uptime) the analyser is giving correct process signals and being used for process control. This is simply the product of availability and utilization measures.

Benefit measures are affected whenever the analyser is off line during process demand. Thus, calibrations, validations, routine maintenance etc. all reduce the benefit figure regardless of whether the analyser is proved correct or not.

6.4.6 Proposed method for deriving availability, utilization and benefit measurement

Figure 10 depicts the way that all three measurements of availability, utilization and benefit can be achieved. The logic applied can be implemented through manual systems but, ideally, it should be automated via the use of plant DCS systems and plant information systems (for example, PI).



IEC 1693/05

Figure 10 – Proposed method of availability, utilization and benefit measurement

The approach is to allocate inputs associated with analyser availability and those which directly affect utilization. From these, analyser uptime can be measured and by feeding back uptime measurement status output into the utilization logic, the analyser benefit time can be measured. Note that the operator flag is fed into both the availability and utilization gates and that validation is also fed back into the availability gate by way of the sample stream selection status (i.e. it is implicit that a validation will take the analyser stream off line). This approach simplifies the way in which utilization/availability issues associated with validation/operator queries on analyser performance is measured. Measurement of the process uptime (plant demand time) is used with analyser uptime and benefit time values to calculate the three required measurements.

The problem of analyser validations or operator queries on analyser performance are addressed by a separate time function which, depending on the final outcome of the analyser performance query, affects the final availability measure. In the case of an automatic validation, simple logic can be used to detect pass/fail status and update the analyser availability time as appropriate. In the case of the operator flag, provision may be needed to manually update the availability timer as appropriate when resetting the operator-initiated flag status. Note that this function should only be effective during process uptime (plant demand time).

6.4.7 Optimizing analyser performance targets

The above measurements serve to indicate the performance being achieved by the analysers but does not address the problem of what is the best target value to aim for. Too high an availability target could result in excessive maintenance effort to achieve the desired result whilst too low a target could result in benefit value being lower than necessary. Analyser benefit indicator target value would demand 100 % in isolation but this is impractical for the following reasons.

- a) By their very nature of operation and complexity, analysers require regular calibration checks (the best method being by injection of reference samples which take the analyser off line), and they must inevitably break down from time to time making process results unavailable till repaired (both these effects can be removed if duplication is considered). Therefore, for non-duplicated analysers, these factors preclude any possibility of 100 % availability and in effect define the maximum possible availability.

- b) Increase in availability follows the law of diminishing returns, and there must be a point where the incremental cost of increased maintenance effort starts exceeding the incremental benefits to process that can be achieved.

To optimize analyser performance targets there needs to be a balance between analyser maintenance costs and benefit to process. Utilization targets can be 100 % as this is a matter of confidence in the analysers, and, in theory, any downtime of the analyser should be due to genuine faults – this is dependent on the good education of operators and demonstration to the operators of analyser reliability. Thus, the two main factors are essentially the analyser availability and the perceived benefit of the analyser measurement to the process control scheme.

Analyser availability relies on good maintenance, and, in turn, this maintenance costs money. In order to try to set realistic targets on performance, it is necessary to have a good method of relating availability to maintenance effort. Such a model, which encompasses the basic idea that availability is sensitive to three main factors, is proposed below.

- a) Maximum possible availability, i.e. all analysers require a minimum downtime to cover calibrations and inevitable downtime due to breakdown.
- b) Overtime cover, i.e. normal working days only cover a limited time and breakdowns can occur any time with a time penalty if immediate cover is not available.
- c) An exponential relationship with maintenance effort, i.e. no maintenance means availability will approach zero whilst no matter how much effort is applied availability can only approach a maximum depicted by a minimum off-line time (calibrations and breakdowns which all take a finite time irrespective of how many men are available to do the work).

Assessment of maintenance effort needs to define the ideal manning level which, if achieved, would reduce the exponential relationship mentioned above to unity. An equivalent analyser concept can be used as a tool to help in assessing the ideal technician manning level requirements for maintenance. In assessing the ideal manning levels, it must also be appreciated that not all hours worked reflect the analyser downtime with estimates of around 50 % of technician time accounted for by training, paperwork, etc.

The suggested model is as follows.

- a) Percentage availability

$$\text{Percentage availability (A)} = A_{\text{Max}} \times A_{\text{Overtime}} \times (1 - e^{-m}) \times 100 \quad (1)$$

where

- A_{Max} is the maximum possible availability based on calibration frequencies and duration, necessary routine/planned maintenance involving the analyser being taken off line, and mean time between failures and mean working time to repair;
- A_{Overtime} is the effect of use of overtime for breakdown work on availability. Analyser faults occurring out of normal working hours incur additional penalty either from having to wait till normal hours for corrective action or, if overtime is agreed for call-outs, additional hours lost in the man getting to site. The overtime factor will be affected by analyser mean times between failures, mean working times to repair, normal cover times, numbers of analysers and numbers of technicians;
- m is the exponential index which covers the maintenance effort aspect which is essentially related to the effect of under manning, training/experience, and overtime for scheduled work.

b) Maximum availability (A_{Max})

A_{Max} depends on the MTBF, MWTR, Calibration time (C_t), Calibration interval (C_i), routine maintenance time (RM_t) and routine maintenance interval (RM_i) as follows.

$$A_{Max} = 1 - \left(\frac{\left(\frac{365 \times MWTR \text{ (hrs)}}{MTBF \text{ (days)}} \right) + \left(\frac{365 \times C_t \text{ (hrs)}}{C_i \text{ (days)}} \right) + \left(\frac{365 \times RM_t \text{ (hrs)}}{RM_i \text{ (days)}} \right)}{\text{Hours in a Year}} \right) \times R_A \quad (2)$$

The variable R_A will depend upon which basis the MWTR, MTBF, C_t and RM values are derived. If based on actual average figures for the group of analysers concerned, then $R_A = 1$ but if based on values attributed to an equivalent analyser then R_A will be the ratio of equivalent analysers (N_{EQA}) to actual analysers ($N_{Analysers}$).

c) Availability breakdown overtime factor ($A_{Overtime}$)

The use, or to be exact the non-use, of breakdown overtime can have significant impact on availability because breakdowns during weekends/nights have to wait till normal working days for attention. With no overtime and considering purely random breakdown scenarios, then the proportion of breakdowns out of hours will be

$$\left(\frac{\text{Hours in year} - \text{Normal cover hours}}{\text{Hours in year}} \right) = \left(\frac{8760 - 1880}{8760} \right) = 0,785$$

Therefore, extra yearly downtime per analyser that can be expected with no overtime worked (allowing for weekends and assuming on average that the breakdown occurs in the middle of each out of hours time) is as follows:

$$\left[\frac{\left(24 - \text{workday} \times \frac{5}{7} \right)}{2} \right] \times \frac{365}{MTBF \text{ (days)}} \times 0,785 \times R_A \quad \text{hours per analyser}$$

which equals (assuming an 8-hour workday):

$$(9,4) \times \frac{365}{MTBF} \times 0,785 \times R_A \quad \text{hours per analyser}$$

Therefore, the maximum effect on availability will be the additional downtime per analyser as a proportion of the total yearly hours which equals:

$$(9,4) \times \frac{365}{MTBF} \times 0,785 \times \frac{1}{8760} \times R_A \quad (3)$$

To counteract this effect on availability requires use of overtime and the theoretical maximum overtime requirement will be:

$$\frac{365}{MTBF} \times MWTR \times (\text{proportion of out - of - hours breakdowns}) \times R_A$$

which equals:

$$\frac{365}{MTBF} \times MWTR \times 0,785 \times R_A \text{ hours per analyser}$$

From the above, and knowing the number of analysers and technicians, the theoretical maximum overtime required can be estimated and, depending on what proportion of overtime between zero and the maximum required is employed, the effect of overtime on availability can be calculated and related to the overtime factor as follows:

$$\text{Theoretical max overtime per tech} = \frac{365}{MTBF} \times MWTR \times 0,785 \times \frac{N_{\text{Analysers}}}{N_{TA}} \times R_A$$

where $N_{\text{Analysers}}$ is the number of analysers;

N_{TA} is the actual number of technicians employed.

Each technician's normal working year is 1 880 h therefore the proportion of overtime required is:

$$\frac{365}{MTBF} \times MWTR \times 0,785 \times \frac{N_{\text{Analysers}}}{N_{TA}} \times R_A \times \frac{1}{1 \ 880} \quad (4)$$

Using equations (3) and (4) above will enable A_{Overtime} to be calculated from:

$$A_{\text{Overtime}} = 1 - \left((3) \times \left(1 - \frac{O_A}{(4)} \right) \right)$$

where O_A is the actual overtime expressed as a fraction, i.e. %/100

which for standard times of 1 880 h per year for technicians, a working day of 8 h and hours in a year as 8 760 (365 days) reduces to:

$$A_{\text{Overtime}} = 1 - \left(0,3 \times \frac{R_A}{MTBF} \left(1 - \frac{O_A \times MTBF \times N_{TA}}{0,1524 \times MWTR \times N_{\text{Analysers}} \times R_A} \right) \right) \quad (5)$$

The variable R_A will depend upon which basis MWTR and MTBF values are derived. If based on actual average figures for the group of analysers concerned, then $R_A = 1$ but, if based on the value attributed to an equivalent analyser, then R_A will be the ratio of the equivalent analysers to actual analysers.

d) Exponential index m

The exponential index is derived as follows:

$$m = \frac{N_{TI}}{N_{TI} - (N_{TA} \times \text{Skill factor} \times \text{Overtime factor})} - 1$$

where N_{TI} is the ideal number of technicians required;

N_{TA} is the actual number of technicians employed.

This equation represents the degree of under-manning expressed in a way to produce a number of between zero and infinity for m for manning levels varying from 100 % percentage to 0 % of the ideal. This means a range of 0 to 1 for e^{-m} . For manning levels that exceed 100 % of the ideal, the value of m is limited to zero (negative values are not allowed). Note that with this algorithm significant effect on availability only starts when manning drops to below 90 % of the ideal, which is not unreasonable as the ideal number would be expected to cope with such short falls of up to 10 % (for example, leave cover) in the short term. However, this is not an indicator that manning level reduction to 90 % of the ideal can be justified as a long-term measure because, in this case, leave and sickness is putting availability at much higher risk (for example, a further 5 % reduction in manning (to 85 % ideal) will have an effect of 0,3 % and 10 % reduction (to 80 % ideal) an effect of 1,8 %).

The skill factor is an indicator of training/expertise of the technicians and ranges from 0 to 1. For a work force that is well trained and who all have at least 3 years experience the number 1 is applicable. The number will reduce proportionally to level of experience and to numbers of technicians with less experience.

The overtime factor is an adjustment for overtime used to improve maintenance effort over and above that allowed for out-of-hours breakdowns, i.e. that overtime which is allocated for general maintenance such as increasing cover at weekends where scheduled work (calibrations, routine maintenance, etc.) is performed. This boosts the effective manning level and is entered into the equation as a factor greater than unity, for example, 20 % overtime gives a factor of 1,2.

e) Ideal number of technicians (N_{TI})

In order to derive the ideal number of technicians required the procedure is simplified if the concept of equivalent analysers is used.

The number of equivalent analysers is based on analysis of all the site analyser installations and its derivation is covered in detail in 5.5.

In summary, this method looks at individual parts of the installation (analyser, application, sample system, signal interfacing, numbers of outputs) and allocates numbers ranging from 0,1 to 2 depending on the parts which are then added together to arrive at a figure for each installation. The total points are then added up for the site and then this total is adjusted for additional aspects of maintenance work (project work, commissioning, remedial work, etc.). Corrections can be positive or negative depending on whether the additional aspects are supplied by the analyser maintenance group or the support is supplied by a third party. The points are related to a standard analyser equalling 1 and the number of these analysers which can be maintained by a single technician.

The number of equivalent analysers (N_{EQA}) requires a number of analyser technician hours per year to maintain so from this can be derived the ideal number of technicians required (N_{TI}).

6.4.8 Analyser maintenance cost against benefit

Having derived a formula for relating availability to maintenance effort, we are now in a position to look at the effects of cost-of-manning levels against the benefit derived from achieving analyser availability targets.

Overall cost of maintenance, whilst obviously of importance, is not an issue in optimizing availability. Costs such as spares, fixed overheads, etc. have no impact on availability and the cost of achieving desired changes in availability. It is the relationship between the cost of increasing or decreasing present levels of availability through manning-level adjustments or overtime adjustments against improvements in benefit that is of relevance in optimizing availability.

Knowing man-hour rates, overtime rates, and the benefit the analyser gives to the process in monetary terms, a spreadsheet can be constructed to compare incremental cost to incremental benefit and to look for the optimum availability. Ideal manning levels or increased overtime may not necessarily be the most cost-effective solutions depending on the incremental benefit derived and the best solution may be to set lower availability targets.

The above equations can be applied in the cost-benefit analysis to look at single analysers, specific groups of analysers or the total analysers on site as long as the relevant data on benefits, MTBFs and MWTRs are used specific to the groups considered. For groups of analysers, the use of simple average figures is envisaged. If analysers are reduced to equivalent analysers, care needs to be taken to use the MTBF and MWTR for the equivalent analyser along with the ratio of numbers of equivalent analysers to actual analyser numbers.

Appendix 6 shows an example derived from using the equations developed in 6.4.7 with typical average analyser maintenance data and typical refinery analyser overall benefit to operations of 12 cents in the barrel. Effects of overtime for breakdown maintenance is shown along with comments on the use of general overtime to make up for under-manning. It can be seen that overtime for breakdown maintenance, whilst improving analyser availability, is not necessarily cost-effective if applied to all analysers. Only on high-benefit analysers will the overtime curves on benefit start to increase benefit – the break-point will be dependent on labour costs and contribution of value by the analyser to the process.

6.5 Analyser performance reporting

A key element in gaining management awareness and operator acceptance of analysers is in the way analyser performance and benefit data is fed back by formal reporting.

Reporting should emphasise the positive aspects of analyser performance and value to the plant operation and profitability. Negative aspects such as benefit lost due to downtime or cost of analyser failure give the wrong messages.

Monthly uptime calculations can be quickly collated for an area or group of analysers if the analyser log includes plant downtime. Once collated and presented as a table with possibly a bar chart above it (see Appendix 7 for an example), this can be distributed accordingly to operators and technicians, etc.

Seeing actual figures locally in this fashion allows the figures to be challenged/verified and quells any dissatisfaction with the yearly results when collated. Operations are often surprised initially at the relatively high uptime figures that occur from apparently “troublesome installations” and may quell uncalled-for dissent.

Local distribution also highlights problem areas to the technicians to allow proactive strategies to be focused earlier in the year rather than as a result of a year end review.

An example of a way to present uptime data to an annual, or similar periodic, review meeting is to compile the monthly information into a matrix (see Appendix 6 for an example). The matrix offers an excellent overview of the year’s performance for the complete range of analysers on a designated area.

If months of high uptime are left blank (typically > 99 %), it is easy to highlight key areas of concern and effort to higher management.

The matrix is especially effective if presented with the monthly data in the document so as to allow the highlighted problem areas to be referenced or “drilled down to” for a more complete and detailed picture of the problem.

The matrix allows further data to be ascertained from it by calculating average monthly uptimes for groups or individual analysers etc. and, when allied to the number of monthly breakdowns, shift calls, call-outs etc. (see Appendix 7 for an example), a complete overview is possible.

When previous years' data is available, the trends offer an insight into the general analyser management performance, .e. getting better or worse.

If analyser effectiveness data is available as a result then this completes the contribution of the analysers and may show areas for improvement or encourage further investment in problem areas based on fact.

Conversely, as economics etc. changes, opportunities for mothballing or removing non-effective analysers may be highlighted, offering the chance to focus resources elsewhere.

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Appendix 1

STEP 1 – EQUIVALENT ANALYSER PER TECHNICIAN (EQAT) CALCULATION METHODOLOGY

Manufacturing site/Business unit: _____ Date _____

Step 1 – Calculated technician number worksheet

	Number of technicians	Comments
1) Dedicated to analysers (permanent employees)	_____	
2) Part-time on analysers (permanent employees)(see note 3)	_____	
3) Technicians on contract	_____	
4) Vendor maintenance contracts (see note 4)	_____	
5) Multicraft effort (permanent employees) (see note 5)	_____	
Total calculated technician number	_____	

NOTE 1 Use decimal fractions to indicate part time involvement i.e. 0.5 for 6 months, 0.25 for 3 months. Do not discount vacations.

NOTE 2 Report all staff involved in maintenance/validation functions on permanently installed equipment which will be included in the equivalent analyser list. This does not include Laboratory analysers, portable monitors, and personal safety monitors.

NOTE 3 Report here maintenance personnel who do analyser work but are not dedicated to analysers.

NOTE 4 Report here any effort from ongoing contracted vendor maintenance and repair services. Note the vendor name(s) in the comment field.

NOTE 5 Report here non-maintenance personnel who carry out analyser work (scheduled validations, etc.) and note the type of work in the comments field.

Appendix 2

Step 2 – Equivalent analyser per technician (EQAT) – Calculation methodology

Manufacturing site/Business unit: _____

Step 2 – Equivalent analyser inventory worksheet

Instructions

The equivalent analyser (EQA) inventory worksheet should include all permanently installed analysers. The EQA worksheet should not include portable analysers, personal safety monitors, flame scanners, corrosion probes, and laboratory analysers. If analyser technicians are responsible for work carried out on equipment not included on the work sheet then their effort to maintain this equipment should be discounted from the total number of analyser technicians calculation (refer to Step 1). The site individual analyser tag listing sheets attached to this document can be used to facilitate the EQA calculation and completion of the EQA inventory worksheet.

Correction factors

The equivalency factors given in the table below are for one analyser, one detector, analysing one stream, measuring one component or property.

If a single analyser is being used but has more than one detector, or more than one internal switching valve, or more than one stream or is measuring/predicting more than one component or property, then the correction factors listed below should be used to adjust the equivalent analyser number. The total obtained from the correction factor calculations should be added to the basic analyser's equivalency factor listed in Table 3 to obtain the true equivalent analyser number.

- 1) Sum all additional detectors and multiply by 0,5.
- 2) Sum all additional, internal switching valves for gas chromatographs and multiply by 0,1.
- 3) Sum all additional streams and multiply by 0,5.
- 4) Sum all additional components/properties being measured and multiply by 0,1.

EXAMPLE

Three applied automation chromatographs of which one analyses two streams (1 additional), one has two detectors (1 additional) and 3 internal switching valves (2 additional), and together they measure 7 components (4 additional):

$$\text{Equivalent analysers (EQA)} = 3 \times 1,5 + 1 \times 0,5 + 1 \times 0,5 + 2 \times 0,1 + 4 \times 0,1 = 6,1$$

Table 3 – Equivalency factor

Manufacturing site/Business unit: _____

Date: _____

Measurement	Technique and comment	A	x	BEF	+ C _{Det.}	+ CSV	+ CS	+ CC	= EQA	Correction for additional streams	Correction for additional components	Total equivalent analysers (EQA)
Acid strength					2,5							
Analysers data systems	Data hiway system				1,5							
Analysers Shelter,												
Enclosed walk in force ventilated only	Constructed in stainless steel, galvanised, painted steel or concrete				1,5							
Air-conditioned					2,0							
Shelter for weather protection	Include 3-sided shelters with utilities				0,3							
Calorimeter					1,0							
Wobbe Index					0,5							
CEM – DAS	Stand-alone				1,7							
CFPP												
Chromatographs												
Component analysis vapour injection					1,5							
Component analysis liquid injection					2,0							
GC detector					2,0							
SF chromatograph					3,0							
Sparger					2,5							
GC mass spectrometer					3,0							

Table 3 (continued)

Manufacturing site/Business unit: _____

Date: _____

$$A \times BEF + C_{Det.} + C_{SV} + C_S + C_C = EQA$$

Measurement	Technique and comments	No. of operational analysers/maintained equipment	Base equivalency factor	Correction for additional detectors	Correction for additional switching valves	Correction for additional streams	Correction for additional components	Total equivalent analysers (EQA)
Cloud Pt.			1,7					
Colour			0,4					
Density								
Nuclear			1,0					
Gas			0,6					
Liquid			0,4					
Distillation								
Atmospheric			1,2					
Atmospheric (% recovered)			1,5					
Vacuum			3,0					
Fire/Smoke detectors			0,2					
Flash point			1,1					
Flue gas <i>in situ</i>								
Oxygen			0,5					
Combustibles			0,3					
No _x /SO _x			1,0					
Particulates, opacity			0,5					
DO/DOUR			2,0					

Table 3 (continued)

Manufacturing site/Business unit: _____

Date: _____

Measurement	Technique and comments	A	x	BEF	+ C _{Det.}	+ C _{SV}	+ C _S	+ C _C	= EQA	Correction for additional components	Total equivalent analysers (EQA)
Freeze point					1,7						
Gas detectors											
Flammable	Catalytic, IR				0,1						
Toxic	Solid-state, Elect. chem.				0,1						
Open-path	HF, H ₂ S				0,5						
Open-path	Hcarbon				0,1						
Hydrogen					1,0						
IR/UV absorption											
Non-dispersive Chemil./IMS											
CO, CO ₂ , NO _x , SO _x , H ₂ O, ammonia, CL ₂					1,5						
Sulphur Plt., H ₂ S/SO ₂					2,5						
IR/UV					2,0						
Absorption, multi-wavelength	FTIR, Diode Array.										
Mass Spectroscopy					2,0						

Table 3 (continued)

Manufacturing site/Business unit: _____

Date: _____

$$A \times BEF + C_{Det.} + C_{SV} + C_S + C_C = EQA$$

Measurement	Technique and comments	No. of operational analysers/ maintained equipment	Base equivalency factor	Correction for additional detectors	Correction for additional switching valves	Correction for additional streams	Correction for additional components	Total equivalent analysers (EQA)
Moisture,	Vibrating crystal		1,0					
Moisture probe (cap.)			0,5					
Octane								
Engine			4,0					
Cool flame			3,0					
FTIR			3,0					
NMR			3,0					
Oil in water			1,5					
Oxygen (process, extractive)	Paramagnetic, fuel cell zirconia		1,0					
Gases and paper tape (HCL,ASH ₃ , NH ₃ , CO ₂ , H ₂ S, Total sulphur)			2,0					
pH (process and water effluent treatment systems WETS)			1,0					
Pour point			1,7					
Refractive index			1,0					
Rheometers			2,0					
Rubber moisture			1,0					
Samplers								
Composite			0,5					
Crude oil			2,0					

Table 3 (continued)

Manufacturing site/Business unit: _____

Date: _____

Measurement	Technique and comments	A	x	BEF	+ C _{Det.}	+ C _{SV}	+ C _S	+ C _C	= EQA	Correction for additional streams	Correction for additional components	Total equivalent analysers (EQA)
Sulphur in liquids	Radiation, UV or X-ray fluorescence				2,0							
Thermal conductivity					1,0							
Titration					1,5							
Vapour press												
Absolute					1,2							
Reid					1,5							
Viscosity												
(Const temp)					1,4							
Viscosity in line					0,5							
Viscosity (IVTA)					2,5							
Water quality												
Conductivity					0,4							
Dissolved O ₂					0,4							
Turbidity					0,5							
TOC/TOD					2,2							
Silica					2,0							
Specific ion					1,5							
Hardness					1,5							

TOTAL NUMBER OF EQUIVALENT ANALYSERS

Date: _____

Manufacturing site/Business unit: _____

[illegible]

Appendix 3

SPC Techniques Applied to Analysers - Interpreting Control Chart Readings

Pattern: This pattern is ideal showing deviations around the Aim line in a natural variability Action: None		Pattern: 3 or more readings between WL & CL Action: Zero shift - Adjust zero. Increase checks until system stabilises		Pattern: Readings on Aim line Action: Check readings. Re-calculate limits. Reduce check frequency	
Pattern: 6 or more readings between one WL and Aim line. Action: Zero shift - adjust zero		Pattern: Spread between WL & CL Action: System unstable. Full calibration and investigate fault causes. Possible widening of limits		The general aim of the technique is to improve:- - Analysers performance by keeping within limits - Reduce complexity of checking - Tailoring maintenance to the specific requirements of the individual installation - Provide relevant uptime figures and analyser history - Standardise procedures	
Pattern: General drift to one control limit Action: System not in control. Possible system zero/span error. Full calibration check, monitor till fault found.		Pattern: Reading outside CL Action: Possible spurious reading. Increase frequency of checks. Full calibration and investigate system fault			

Example calibration uncertainty data for control-chart limit determination

Analysar	Analysis Type	Measurement	Sample	Calibration Reference	Primary Sensor Uncertainty	Control Unit or Tx Uncertainty	Recording Equipment Uncertainty	Lab Repeatability	Lab Reproducibility	CAL STD	Overall Calibration Uncertainty (Control Chart Limits)
Chromat	TCD	Mol % C2-C5	Vapour	ASTM D2183	± 0.1 mol % or ± 1% Reading	± 1% FSD	± 0.5% FSD	± 3% Reading 0-7% Cmpst (0.24 Mol% ± 0.14% Rdg) 7-70% ± 0.1% wt or ± 1% Reading	± 10% Reading 0-7% Cmpst (0.68 Mol% ± 0.83% Rdg) 7-70% ± 0.3% wt or ± 3% R-rdng	± 0.1 Mol %	± 0.17 (@ 1%) ± 0.25 (@ 2%) ± 0.52 (@ 5%) ± 0.76 (@ 10%) ± 0.86 (@ 20%) ± 1.25 (@ 50%) ± 0.32 (@ 1%) ± 0.32 (@ 2%) ± 0.32 (@ 5%) ± 0.34 (@ 10%) ± 0.67 (@ 20%) ± 1.67 (@ 50%) ± 4.4 °C ± 4.4 °C
	TCD	wt % C4-C5	Liquid	ASTM E260/F16 ASTM D2427	± 0.1 wt % or ± 1% Reading	± 1% FSD	± 0.5% FSD	± 1.5 °C ± 1.5 °C	± 3.5 °C	-	-
	Continuous %	Temperature	Liquid	ASTM D2183	± 1.5 °C	± 1 °C	± 0.5% FSD	± 1.5 °C	± 3.5 °C	-	-
Distillation	Continuous 10%	Temperature	Liquid	ASTM D2183	± 2 °C	± 1 °C	± 0.5% FSD	± 2 °C	± 5.5 °C	-	-
	Continuous 50%	Temperature	Liquid	ASTM D2183	± 2 °C	± 1 °C	± 0.5% FSD	± 2 °C	± 5.5 °C	-	-
	Continuous 95%	Temperature	Liquid	ASTM D2183	± 2 °C	± 1 °C	± 0.5% FSD	± 2 °C	± 5.5 °C	-	-
Cloud Point Pour Point	Polarized Light	Temperature	Liquid	ASTM D2183	± 1 °C	± 1 °C	± 0.5% FSD	± 3 °C	± 4 °C	± 0.02 °C	± 0.02 °C
Viscosity	Rotating Cup	Dynamic Viscosity	Liquid	ASTM D2183	± 1 °C	± 1 °C	± 0.5% FSD	± 3 °C	± 4 °C	± 0.02 °C	± 0.02 °C
RVP	Kinematic	Absolute Pressure	Liquid	ASTM D2183	± 1% FSD	-	± 0.5% FSD	± 0.3% Reading	± 0.7% Reading	A+B ± 0.01 mPaas C ± 0.04 mPaas	± 0.05 mPaas (A) ± 0.17 mPaas (B) ± 0.24 mPaas (C)
	Kinematic	Absolute Pressure	Liquid	ASTM D2183	± 1% FSD	-	± 0.5% FSD	± 0.3% Reading	± 0.7% Reading	A+B ± 0.01 mPaas C ± 0.04 mPaas	± 0.05 mPaas (A) ± 0.17 mPaas (B) ± 0.24 mPaas (C)
	Kinematic	Absolute Pressure	Liquid	ASTM D2183	± 1% FSD	-	± 0.5% FSD	± 0.3% Reading	± 0.7% Reading	A+B ± 0.01 mPaas C ± 0.04 mPaas	± 0.05 mPaas (A) ± 0.17 mPaas (B) ± 0.24 mPaas (C)
Hydrogen	Kinematic	Absolute Pressure	Liquid	ASTM D2183	± 1% FSD	-	± 0.5% FSD	± 0.3% Reading	± 0.7% Reading	A+B ± 0.01 mPaas C ± 0.04 mPaas	± 0.05 mPaas (A) ± 0.17 mPaas (B) ± 0.24 mPaas (C)
Density	Vibrating Tube	Kg/Lite	Liquid	ASTM D2183	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0012 kg/L	± 0.001 kg/L	± 0.001 kg/L
	Vibrating Tube	Kg/Lite	Liquid	ASTM D2183	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0012 kg/L	± 0.001 kg/L	± 0.001 kg/L
	Vibrating Tube	Kg/Lite	Liquid	ASTM D2183	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0005 kg/L	± 0.0012 kg/L	± 0.001 kg/L	± 0.001 kg/L
SG	Vibrating Tube	SG Referred to 70 °C	Liquid	ASTM D2183	± 0.0004 SG	± 0.0004 SG	± 0.0004 SG	± 0.0004 SG	± 0.0012 SG	± 0.001 SG	± 0.001 SG
	Vibrating Tube	SG	Liquid	ASTM D2183	± 0.0004 SG	± 0.0004 SG	± 0.0004 SG	± 0.0004 SG	± 0.0012 SG	± 0.001 SG	± 0.001 SG
	Vibrating Tube	SG	Liquid	ASTM D2183	± 0.0004 SG	± 0.0004 SG	± 0.0004 SG	± 0.0004 SG	± 0.0012 SG	± 0.001 SG	± 0.001 SG
Moisture	P205	ppm v	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	P205	ppm v	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	P205	ppm v	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
CO2	IR	% Volume	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	IR	% Volume	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	IR	% Volume	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
Oxygen	Paramagnetic	% Vol (Dry)	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Paramagnetic	% Vol (Dry)	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Paramagnetic	% Vol (Dry)	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
Dissolved O2	Zirconia Oxide	% Vol (Wet)	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Zirconia Oxide	% Vol (Wet)	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Zirconia Oxide	% Vol (Wet)	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
Smoke Density	Electro - Chem	ppb w	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Electro - Chem	ppb w	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Electro - Chem	ppb w	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
pH	Light Obscuration	I/O Obscuration	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Light Obscuration	I/O Obscuration	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Light Obscuration	I/O Obscuration	Gas	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
Fluoride ION	Potentiometer	ppm v	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Potentiometer	ppm v	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Potentiometer	ppm v	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
H2S	HF Specific pH	ppm v	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	HF Specific pH	ppm v	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	HF Specific pH	ppm v	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
Salinity	Paper Tape	ppm v	Vapour	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Paper Tape	ppm v	Vapour	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Paper Tape	ppm v	Vapour	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
Conductivity TDS	Conductivity	ppm w	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Conductivity	ppm w	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG
	Conductivity	ppm w	Liquid	ASTM D2183	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG	± 0.0017 SG

Notes:

- Uncertainties of analyser and indicating equipment include for both linearity and repeatability data.
- Overall calibration uncertainties are derived using laboratory reproducibility figures when given.
- Lab repeatability figures can only be used if a bulk std sample is made up for direct injection into the analyser - remote/auto verification systems will improve calibration uncertainty if practicable.
- Overall calibration uncertainties have been calculated from the root sum of squares of all contributing uncertainties.
- Where uncertainties vary depending on reading figures reflecting typical readings have been given.